



Coordination Plan

Denton County Outer Loop

I-35 (Denton County) to the Dallas North Tollway (DNT) (Collin County)

CSJ 0918-46-341

August 2024

The environmental review, consultation, and other actions required by applicable Federal environmental laws for this project are being, or have been, carried-out by TxDOT pursuant to 23 U.S.C. 327 and a Memorandum of Understanding dated December 9, 2019, and executed by FHWA and TxDOT.

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1. Purpose of the Coordination Plan

To provide for more efficient environmental reviews for project decision-making, Section 1304 of the *Fixing America's Surface Transportation Act* (FAST Act) enacted on December 4, 2015 (reauthorized by the Infrastructure Investment and Jobs Act [IIJA] enacted on November 11, 2021); with reference to Section 6002 of Public Law 109-59, *Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users*, (SAFETEA-LU), enacted on August 10, 2005, implemented the development of a Coordination Plan for all projects for which an Environmental Impact Statement (EIS) is prepared under the National Environmental Policy Act (NEPA) of 1969.

On December 16, 2014, the Texas Department of Transportation (TxDOT) assumed responsibility from the Federal Highway Administration (FHWA) for reviewing and approving certain assigned NEPA environmental documents including the Denton County Outer Loop Draft and Final EIS. The environmental review, consultation, and other actions required by applicable Federal environmental laws for this project are being, or have been, carried out by TxDOT pursuant to 23 U.S.C. 327 and a Memorandum of Understanding (MOU) dated December 9, 2019, and executed by FHWA and TxDOT.

In accordance with 23 US Code § 139(g), TxDOT (as lead agency) has prepared this Coordination Plan for the proposed Denton County Outer Loop project to reflect the completed coordination and planning by Denton County and to outline TxDOT's and Denton County's current and future responsibilities for providing opportunities for input from the public and other agencies, in accordance with applicable laws, regulations, and policies.

Full public and agency participation in and comment on the environmental review process for the proposed project is invaluable in achieving meaningful input. In this spirit, this Coordination Plan is intended to promote early and continuous involvement from agencies, interested parties, and the public. The Coordination Plan describes the proposed project, the roles of the agencies and the public, the project purpose and need, schedule, and the proposed process for coordination and communication.

This Coordination Plan is a flexible and fluid document and will be available for public review at public meetings, including scoping meetings, and hearings held throughout the NEPA evaluation process, and upon request at the TxDOT Dallas District office. The Coordination Plan is developed early in the environmental and planning process and will be adjusted and updated as input is received from cooperating and participating agencies and as the complexity of potential environmental issues is identified. A Revision History is provided in Appendix A.

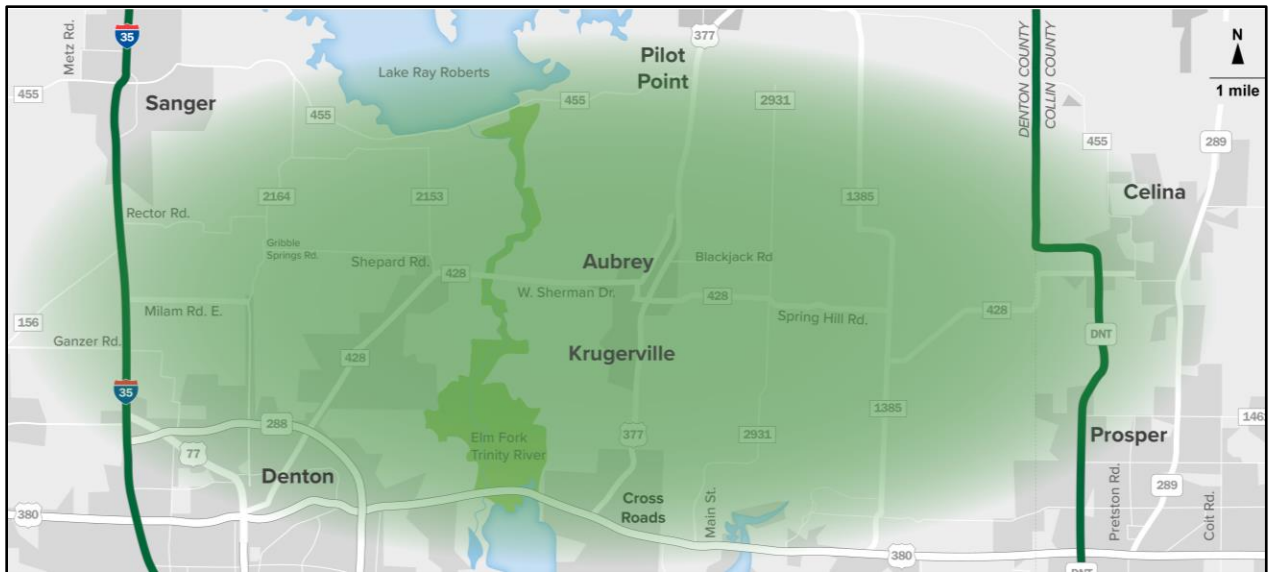
2. Project Description

2.1 Project Location and Proposed Improvements

The proposed project would provide for development of a new multi-lane east-west freeway facility primarily on new location across northern Denton County as shown in Figure 1. The new freeway would connect Interstate 35 (I-35) in western Denton County to the Dallas North Tollway (DNT) in western Collin County. The freeway alignment would accommodate a 6-lane freeway with frontage roads on each side as illustrated in Figures 2

- 1 and 3, to address the stated transportation needs within the Study Area. A total right-of-way (ROW) width of
- 2 approximately 500 feet is needed to support the proposed freeway configuration.

3 *Figure 1: Denton County Outer Loop Study Area*



4
5 *Figure 2: Initial Denton County Outer Loop Alignments- Top (2A) - Conceptual Alignments Compiled From*
6 *Previous Studies in May 2023; and Bottom (2B) - Alignments Recommended for Further Study in May 2023*

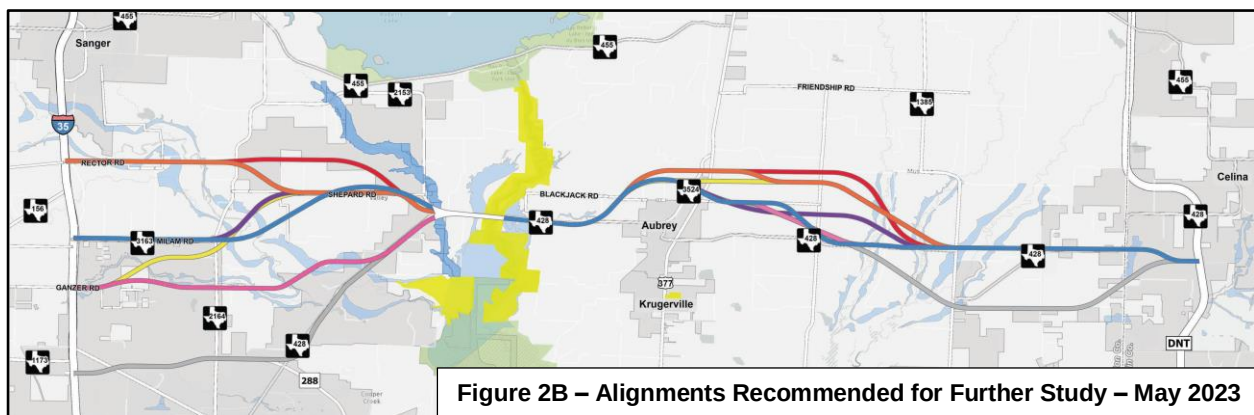
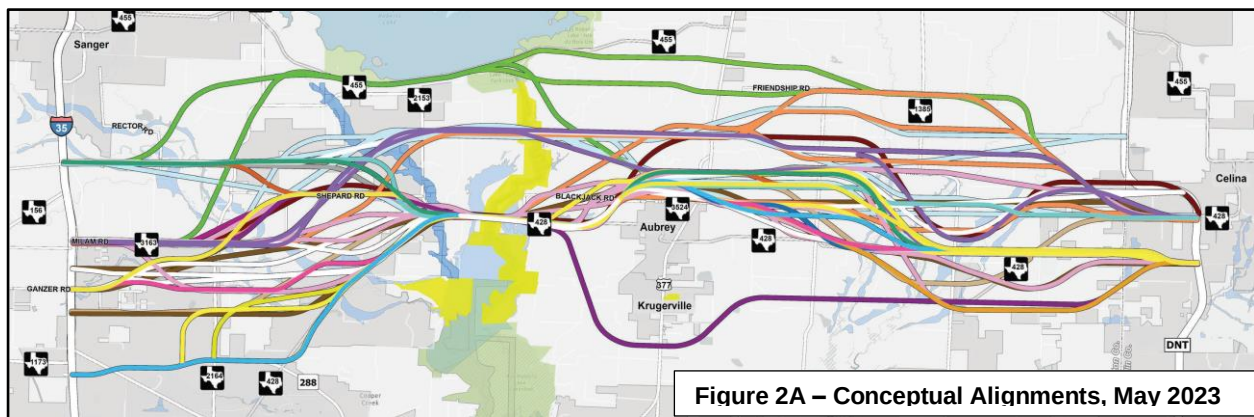


Figure 3: Alignments Recommended in the Feasibility Study for Further Assessment During the NEPA Process (April 2024)

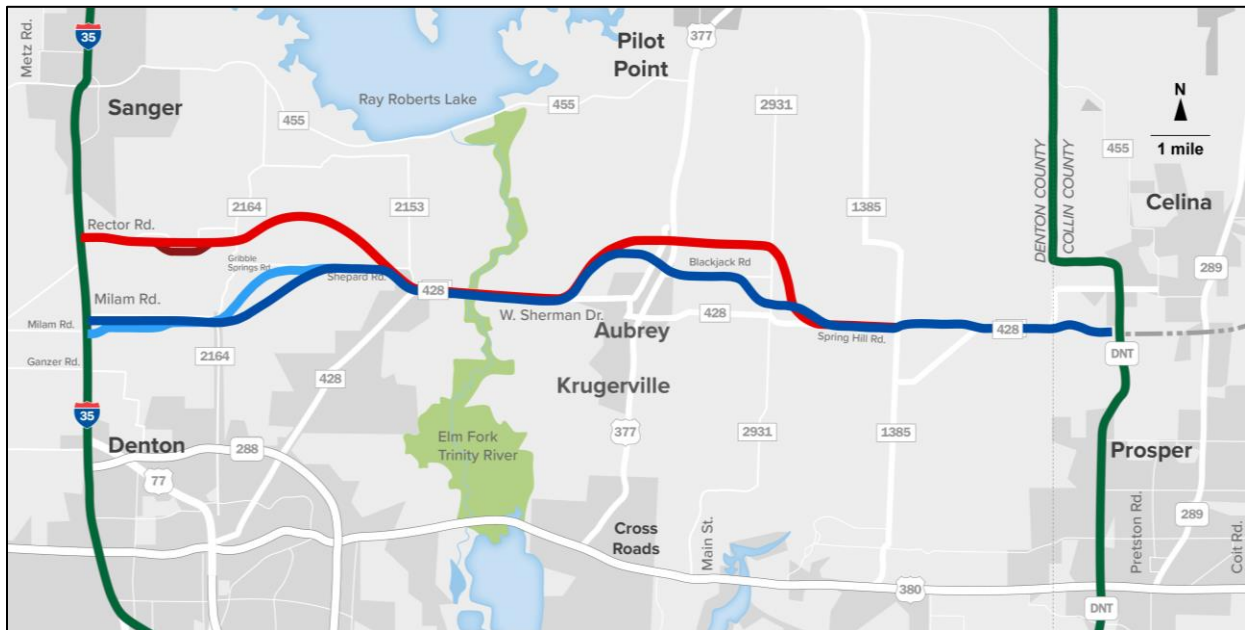
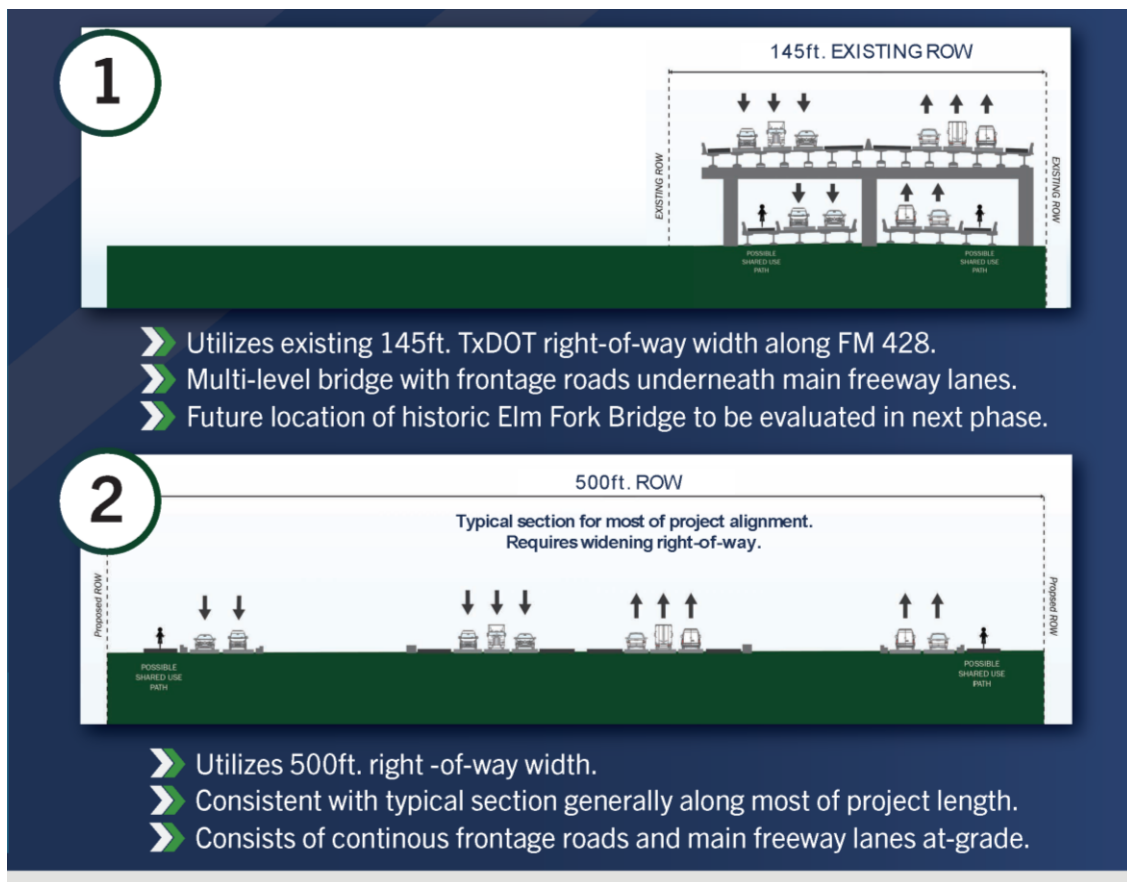


Figure 4: Proposed Denton County Outer Loop Typical Sections



2.2 Purpose and Need

- **Denton County Outer Loop initial purpose statement** – The purpose of the proposed action is to address population and travel demand growth and support safe and resilient east-west mobility and connectivity across Denton County.
- **Denton County Outer Loop initial need statement** – The need for the proposed action is driven by (a) rapid population growth and increasing traffic volumes that are contributing to congestion, (b) higher crash rates compared to the statewide average for roadways across the Study Area, and (c) limited mobility due to the lack of contiguous east-west arterials.

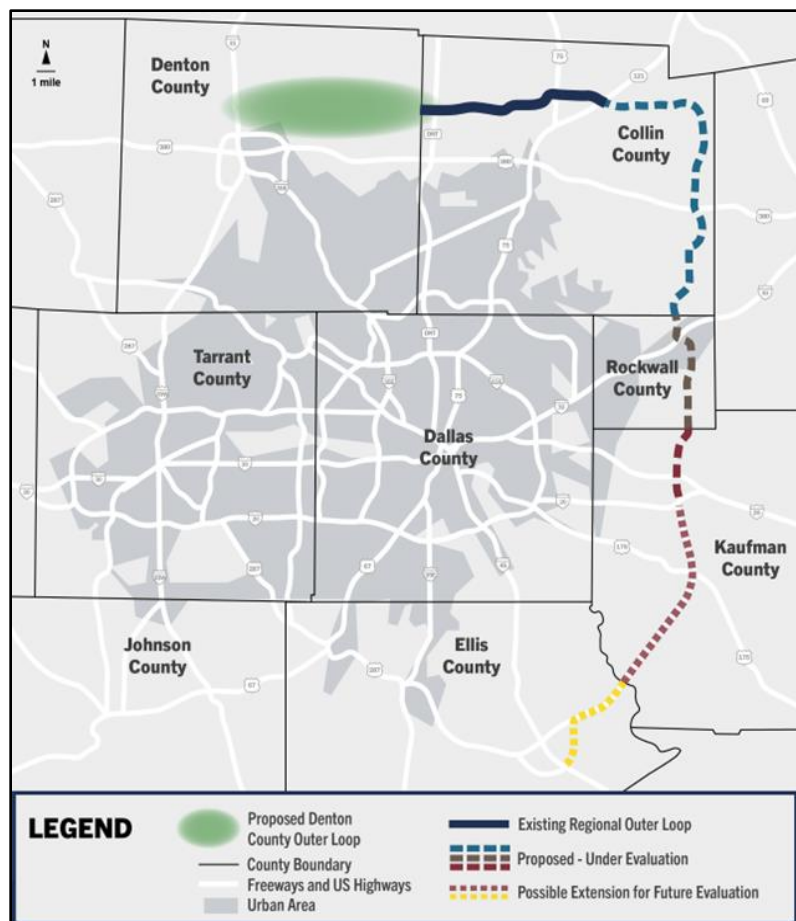
2.3 Project History

2.3.1 Regional Outer Loop Feasibility Study 2007-2011

The NCTCOG initiated a feasibility study to evaluate the need for a transportation facility to address regional mobility and increased freight flows, and enhance economic vitality at a regional level. The Regional Outer Loop Feasibility Study identified a 1/2 to 1-mile wide Locally Preferred Corridor for further study by sponsoring counties, defined sections of independent utility, and defined the anticipated timing and construction phasing of the improvements including early corridor preservation and the construction of outer/frontage roads first followed by construction of the mainlanes when the capacity is needed. When completed, the Regional Outer Loop would connect Denton, Collin, Rockwall, Kaufman, and Ellis counties. Collin, Rockwall, and Kaufman Counties are in various stages of planning and design for their sections of the Regional Outer Loop.

Collin County has acquired ROW for approximately half of the alignment through the county and has constructed frontage roads within the westernmost segment.

Figure 5: Regional Outer Loop



2.3.2 Denton County Outer Loop Added to Regional Transportation Plans

2013 and 2017 - Added to the Denton County 2013 Thoroughfare Plan; additional analysis conducted in 2017 to support the need for a higher capacity east-west connector

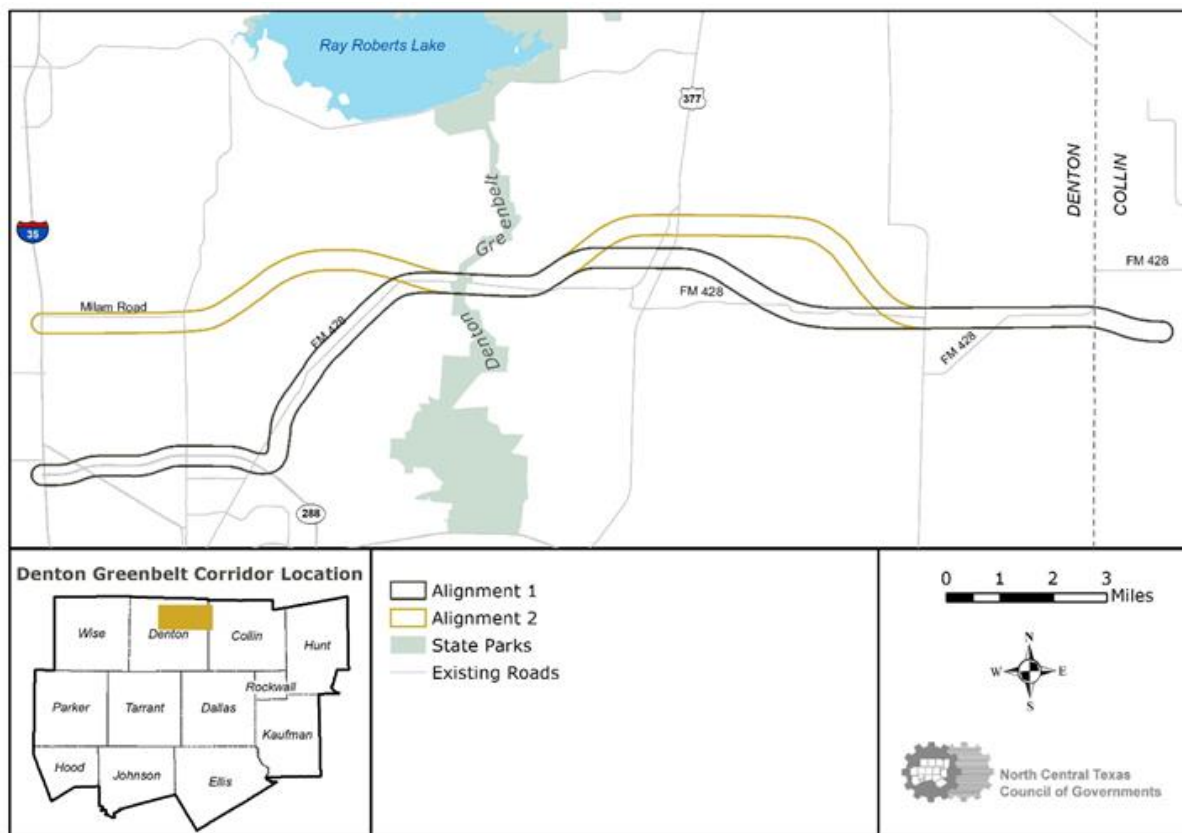
2016 and 2021 - NCTCOG recommended the DCOL as a future 6-lane freeway in *Mobility 2040* and again in the *Mobility 2045 Update*

2022-2024 - Denton County Outer Loop Feasibility Study conducted by Denton County to further study previous alignments and recommend alignments connecting the DNT to I-35 to be carried forward into the NEPA decision-making process in cooperation with TxDOT.

2.3.3 Denton County Greenbelt Corridor Feasibility Study 2019

After completion of the Regional Outer Loop Feasibility Study in 2011, NCTCOG evaluated the viability of a corridor across the Denton County Greenbelt, from the Collin County line at the Dallas North Tollway to I-35 (Figure 6). After its adoption in 2018 by the Regional Transportation Council (RTC), *Mobility 2045* included the Denton Greenbelt Corridor as part of a long-term multimodal vision for the region to serve east-west automobile and truck traffic and accommodate growth in northern Denton County. The Denton Greenbelt Corridor was envisioned to be constructed over several phases, adding lanes as travel demand warranted.

Figure 6: Denton County Greenbelt Corridor



2.3.4 US 380 Denton County Feasibility Study 2021

Working with Denton County and regional leaders, TxDOT started the US 380 Denton County Feasibility Study in March 2018 to recommend a corridor and appropriate roadway type to accommodate the projected travel demand and provide a safe and accessible facility to support east-west mobility across Denton County in the year 2045 and beyond. As the population of Denton County grows, the options to build a new roadway or expand the existing US 380 become more limited and potential impacts to residential and commercial developments increase. The intent of the feasibility study was to identify a roadway alignment or alignments to serve as a blueprint to begin land banking or preserving land as early as possible. TxDOT developed and evaluated roadway options including using the existing US 380 alignment and new location alignments considering engineering factors and environmental constraints. In November 2021, TxDOT announced the recommended freeway alignment was the Blue Alignment that would improve existing US 380 from the Denton/Collin County line to State Loop (SL) 288, then improve SL 288 around the northeast side of Denton and connect to I-35. A secondary alignment, the Teal Alignment, was also recommended to be carried forward for more study. The Teal Alignment would be farther north extending from the Collin County Outer Loop at the Denton/Collin County line to I-35 through Aubrey and north of Denton. As illustrated in Figure 6, the Teal Alignment resembles that of early Denton County Outer Loop alignments.

Figure 7: US 380 Denton County Feasibility Study – Recommended Alignments



2.3.5 Denton County Outer Loop Feasibility Study 2022-2024

Initiated in 2022, the Denton County Outer Loop Feasibility Study culminated in two recommended alignments for the development of a freeway to address rapid growth and development across the County. Working with regional and community leaders and the public, Denton County determined the recommended alignments were needed to support east-west mobility, accommodate projected travel demand, and provide a safe and accessible facility to support growth across Denton County through 2050 and beyond. As the County's population continues to grow, land available to build new roadways and areas to expand the existing county and Farm to Market (FM) Road network are both becoming more limited due to the rapid construction of residential and commercial developments and the increased pressure placed on public and private utilities to provide adequate infrastructure to support current and future needs. This Feasibility Study identified critical rights of way to be acquired and preserved as funding is allocated to construct a new east-west freeway between the DNT on the east and IH 35 on the west. The alignments carried forward from the Feasibility Study are illustrated in Figure 3.

3. Agency Roles and Responsibilities

Early identification of the roles and responsibilities of the various agencies involved in the NEPA process will facilitate the timely review and resolution of issues. The environmental coordination process will involve the following entities:

- **Lead Agency** – TxDOT will serve as the lead agency responsible for facilitating the expeditious resolution of the environmental review process and ensuring that the EIS is completed under the requirements of NEPA and the FAST Act. TxDOT will ensure compliance with all design and mitigation commitments in the Record of Decision (ROD), and that the document is appropriately supplemented if project changes become necessary. Under NEPA Assignment, TxDOT will approve the project on behalf of the US Department of Transportation (DOT), Federal Highway Administration (FHWA).
- **Project Sponsor** – Denton County led the Feasibility Study and as local funding is available, may preserve ROW in some areas.
- **Cooperating Agencies** – Agencies with jurisdiction by law or special expertise were invited to serve as cooperating agencies in the preparation and review of the EIS. These agencies will have a higher degree of authority, responsibility, and involvement in the environmental review process than participating agencies. Cooperating agencies must be informed of schedule changes as they arise during the decision-making process. Appendix B includes the list of agencies invited to become cooperating agencies, the invitation letter, and responses received from those agencies wishing to participate in the project.
- **Participating Agencies** – Agencies involved with coordination and review of the project include the Federal and non-Federal agencies listed in Figure 8. The agencies will participate in meetings with the project team during the study and will be invited to attend public meetings. If a participating agency is not able to attend scheduled meetings, the project team will offer the agency an alternative

opportunity to provide input. Appendix B includes the list of agencies invited to participate, the invitation letter, and the agency responses received.

Figure 8 summarizes the roles and responsibilities of cooperating and participating identified to date.

Figure 8: Cooperating and Participating Agencies

Agency	Invited Role		Response to Invitation	Responsibility
	Cooperating	Participating		
FEDERAL				
U.S. Army Corps of Engineers, Fort Worth District (USACE)	X	X		▪ Land owner and conservation easement administrator ▪ Section 404 of the Clean Water Act (CWA) permit jurisdiction ▪ Section 10 of the General Bridge Act of 1946 permit jurisdiction ▪ Section 408 of the Rivers and Harbors Act permit jurisdiction
U.S. Fish and Wildlife Service (USFWS)	X	X		▪ Section 7 of the Endangered Species Act (ESA) permit jurisdiction ▪ Compliance with the Migratory Bird Treaty Act (MBTA) ▪ Compliance with the Bald and Golden Eagle Protection Act (BGEPA) ▪ Compliance with Fish and Wildlife Coordination Act
Environmental Protection Agency (EPA)	X	X		▪ Compliance with Section 309 of the Clean Air Act (CAA) ▪ Compliance with applicable hazardous materials regulations
U.S. Department of Housing and Urban Development (HUD)		X		▪ Compliance with Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (Uniform Act)
Federal Aviation Administration (FAA)		X		▪ Determinations regarding obstructions to navigable airspace (14 CFR Part 77 and 49 USC 40103(b) and 40113)
Federal Railroad Administration (FRA)		X		▪ Identification and resolution of any issues or concerns regarding railroads and railroad safety in the study area
Federal Transit Administration (FTA)		X		▪ Guidance related to public transit systems
U.S. Coast Guard (USCG)		X		▪ Section 9 of the Rivers and Harbors Act and the General Bridge Act related to the construction of structures over navigable waters of the U.S.

Coordination Plan

Agency	Invited Role		Response to Invitation	Responsibility
	Cooperating	Participating		
FEDERAL continued				
U.S. Department of Homeland Security, Federal Emergency Management Agency (FEMA)		X		Floodplain management, National Flood Insurance Program
U.S. Department of Agriculture, Natural Resources Conservation Service (NRCS)		X		Compliance with Farmland Protection Policy Act (FPPA)
STATE AGENCIES				
Public Utility Commission of Texas (PUC)		X		Identification and resolution of any issues or concerns regarding existing and planned public electric, telecommunication, and water and sewer utilities in the study area
Texas Commission on Environmental Quality (TCEQ)		X		- Compliance with Section 401 of the CWA - Compliance with state surface water quality standards - Evaluate Texas Pollutant Discharge Elimination System (TPDES) permits
Texas Department of Housing and Community Affairs		X		Review project impacts and provide information related to affordable housing for impacted homeowners
Texas Historical Commission (THC)	X	X		- Section 106 compliance and eligibility, compliance with the Texas Antiquities Code - Compliance with Section 4(f) of the Department of Transportation Act of 1966. - Compliance with the TxDOT THC/SHPO Programmatic Agreement (PA)
Texas Parks & Wildlife (TPWD)	X	X		- Land owner; state land manager - Review project effects under Memorandum of Understanding (MOU) and Memorandum of Agreement (MOA) between TxDOT and TPWD
Texas State Soil & Water Conservation Board		X		Identification and resolution of any issues or concerns regarding the project's potential environmental effects on soil and water conservation
Texas Railroad Commission		X		Identification and resolution of any issues or concerns regarding oil & gas operations, leasing, pipelines, and mining interests in the study area
Texas General Land Office (GLO)		X		Identification and resolution of any issues or concerns regarding lands regulated by the GLO

Agency	Invited Role		Response to Invitation	Responsibility
	Cooperating	Participating		
STATE AGENCIES continued				
Governor’s Office of Planning and Budget		X		▪ Identification and resolution of any State planned projects associated with the proposed study area
REGIONAL/LOCAL AGENCIES AND JURISDICTIONS				
North Central Texas Council of Governments (NCTCOG)		X		▪ Travel demand modeling, demographics, regional planning insight
Dallas Area Rapid Transit		X		▪ Planned development of passenger rail facilities within the study area.
North Texas Municipal Water District (NTMWD)		X		▪ Major utility improvements
Denton County		X		▪ General planning and development/travel demand input, stakeholder and public engagement
Collin County		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Denton		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Aubrey		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Krugerville		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Sanger		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Celina		X		▪ General planning and development/travel demand input, stakeholder and public engagement
City of Pilot Point		X		▪ General planning and development/travel demand input, stakeholder and public engagement

Agency	Invited Role		Response to Invitation	Responsibility
	Cooperating	Participating		
TRIBAL NATIONS				
Caddo Nation		X		▪ Interest or cultural affinity within the Study Area
Comanche Nation of Oklahoma		X		▪ Interest or cultural affinity within the Study Area
Delaware Nation		X		▪ Interest or cultural affinity within the Study Area
Jena Band of Choctaw Indians		X		▪ Interest or cultural affinity within the Study Area
Iowa Tribe		X		▪ Interest or cultural affinity within the Study Area
Mescalero Apache Tribe				▪ Interest or cultural affinity within the Study Area
Muscogee Nation		X		▪ Interest or cultural affinity within the Study Area
Shawnee Tribe		X		▪ Interest or cultural affinity within the Study Area
Tonkawa Tribe of Oklahoma		X		▪ Interest or cultural affinity within the Study Area
Wichita and Affiliated Tribes		X		▪ Interest or cultural affinity within the Study Area

4. Project Coordination

4.1 Agency Coordination

TxDOT will facilitate agency coordination through the scheduling of multiple agency introductory meetings and an agency scoping meeting to ensure meaningful participation during the project development process. Figure 9 identifies key agency coordination points throughout the project development and NEPA process. This list does not preclude scheduling of additional coordination opportunities with these agencies during the EIS process.

Figure 9: Agency Coordination

Agency Coordination Activity	Timeframe
Agency Meetings – meetings with key agencies to introduce the project, project team, and tentative project schedule.	2023-2024
Agency Scoping Meeting – Including participating and cooperating agencies to gather input on draft Coordination Plan, Purpose and Need, review of range of alternatives, and identify potential resource issues or constraints.	August 2024
Publication of Notice of Intent (NOI)*	September-October 2024
Notify Agencies of Public Meeting	September 2024
Notice of Availability and Draft Environmental Impact Statement (DEIS) Circulation	Winter 2025
Public Hearing	February-March 2026
Notice of Availability of Final Environmental Impact Statement (FEIS)/ Record of Decision (ROD)	Summer 2026
FEIS/ROD	September-October 2026

*A copy of the published NOI will be included as Appendix C

4.2 Public Involvement and Stakeholder Outreach

Given the local and regional importance of the proposed Denton County Outer Loop and in continuation of the outreach conducted by Denton County during the Feasibility Study, TxDOT will facilitate a comprehensive public involvement program designed to proactively engage the participation of the public and interested parties. The public involvement strategies for this project will vary and include stakeholder meetings, public scoping meetings, agency scoping meetings, public meetings, meetings with affected property owners, and a formal public hearing required during the NEPA process.

The comprehensive Public Involvement Plan (PIP) for the Denton County Outer Loop is included in Appendix D. The PIP will be periodically updated to reflect ongoing public involvement and input. Additionally, issues specific to this project may require adjustments to the PIP to address communication obstacles encountered during public outreach efforts. Please refer to the PIP for the specific tools and events to be used to engage the public and other interested parties.

4.3 Project Milestones

Major milestones and general timeframes are identified in Figure 10. The schedule is reflective of these milestones and dates are subject to change.

Figure 10: Major Project Milestones

Milestone	Timeframe
Initiation of Decision-Making Process	November 2022
Draft Purpose and Need	August 2024
Develop Initial Range of Alternatives	April-May 2024
Agency Scoping Meeting	September 2024
Publish NOI in Federal Register	August-September 2024
Public Scoping Meeting	October-November 2024
Evaluate and Refine Alternatives	Summer 2024-Summer 2025
Traffic Corridor Analysis	Fall/Winter 2024
Public Meeting	Summer 2025
Preparation of Technical Reports	Summer 2024-Summer 2025
Development of the DEIS for the reasonable alternatives and selection of a Preferred Alternative	Summer 2024–Summer 2025
DEIS Available for Public Review and Comment	Winter 2025
Public Hearing and Presentation of the Preferred Alternative	February-March 2026
Development of the FEIS for the Preferred Alternative	Spring/Summer 2026
ROD Issued	September-October 2026

4.4 Project Development Process

- Pre-NOI Activities** – TxDOT continues to refine the alignments carried forward from the Feasibility Study through coordination with Denton County, municipalities in the project area, interested parties, and the public. TxDOT also met with key agencies to review the project history and intent of the decision-making process and obtain input on the overall scope of the environmental documentation effort needed to support future project implementation. Pre-NOI Activities included development of this Coordination Plan and the PIP for the project and the initial timeline, identification of potential cooperating and participating agencies, establishment of the initial purpose and need, and identification of the range of alternatives and methodologies and level of detail to be used to analyze alternatives.

- 1 ▪ **Purpose and Need Development** – TxDOT and the project team developed the initial purpose and need
2 statement to support the proposed project. Input from agencies, interested parties, and the public was
3 solicited during the Feasibility Study and will be obtained during agency and public scoping meetings.
- 4 ▪ **Initial Alternatives Development** – Based on the recommendations from the Feasibility Study, TxDOT
5 and the project team will establish the range of alternatives and will present them to agencies,
6 interested parties, and the public to seek input on them during the agency and public scoping
7 meetings. Travel demand modeling will be initiated during this step.
- 8 ▪ **Agency Scoping Meeting** – The project team will solicit input from potential cooperating and
9 participating agencies (Federal, state, regional, and local) during an Agency Scoping Meeting to be
10 conducted on September 4, 2024, prior to publication of the Notice of Intent (NOI). The purpose of the
11 meeting (to be conducted virtually) will be to discuss and receive input on the initial purpose and
12 need, range of alternatives, methods to be used and the level of detail required in the analysis of the
13 alternatives, schedule, and the Coordination Plan/PIP. The agencies will be provided the opportunity to
14 review the documents prior to the meeting and provide input and comments during and following the
15 meeting.
- 16 ▪ **Publish NOI**– A NOI to prepare an EIS is anticipated to be published in the Federal Register
17 September-October 2024.
- 18 ▪ **Public Scoping Meetings** – The purpose of the public scoping meetings is to provide the public with
19 project background, needs to be addressed by the proposed action, range of alternatives under
20 consideration (including the recommended alignments from the Feasibility Study), and ask for
21 comments including the identification of environmental constraints and/or issues to be addressed
22 during the environmental review. A variety of data will be presented to the public, including a project
23 fact sheet, the draft purpose and need, the draft Coordination Plan, and an overview of the
24 environmental process and anticipated schedule. Comment forms/online surveys will allow the public
25 to provide their comments during the comment period via mail, email, or online project website/portal.
26 The public scoping meetings will be conducted after publication of the NOI.
- 27 ▪ **Alternatives Analysis** – Evaluation criteria will be established based upon the purpose and need for the
28 Denton County Outer Loop, current NEPA guidance (TxDOT and CEQ), and public and agency input. The
29 effects of the alternatives will be evaluated and compared at an equal level of detail, leading to
30 identification of reasonable alternatives and a preferred alternative to be carried forward for detailed
31 evaluation in the DEIS. A public meeting will be held to present the analysis of alternatives and obtain
32 input from stakeholders and the public on which alternative should be carried forward as the preferred
33 alternative to be presented in the DEIS.
- 34 ▪ **Preparation of a DEIS** – Development and release of a report disclosing the need for the project,
35 describing the alternatives analysis process, assessing the likely impacts of the reasonable
36 alternatives including the recommended preferred alternative, and identifying the steps taken to avoid
37 impacts or minimize harm to the environment included in the project. A Notice of Availability of the

document and the Public Hearing will be posted in the Federal Register and on the TxDOT and project website. The DEIS will identify a Preferred Alternative¹.

- **Public and Agency Review of the DEIS** – The review time afforded agencies and the public will be no less than 45 days and no more than 60 days. The DEIS will be available for review online, at the TxDOT Dallas District office, and at other locations as identified in the Notice of Availability.
- **Public Hearing on the DEIS** – A public hearing will be held to present the results of the preliminary engineering and environmental analysis studies at least 30 days after the DEIS is made available for public and agency review. The Preferred Alternative will be presented at the public hearing. Verbal and written public comments will be solicited. The comment period will end no sooner than 45 days after the public review begins.
- **Identification of the Preferred Alternative and Level of Design Detail** – The Preferred Alternative presented at the Public Hearing will be developed to a higher level of detail to facilitate the identification of mitigation measures or to facilitate concurrent compliance with other applicable environmental laws.
- **Preparation of a Combined FEIS/ROD** – TxDOT plans to prepare a combined FEIS/ROD for the project as required by Section 1319(b) of the Moving Ahead for Progress in the 21st Century Act (MAP-21). The FEIS will disclose the effects of the Preferred Alternative and will indicate how input/comments received on the DEIS and the Preferred Alternative have been considered and addressed. The ROD will document TxDOT's decision and will commit to mitigation of anticipated impacts. If in developing the FEIS substantial changes are made to the proposed action in consideration of input/comments received on the DEIS and the Preferred Alternative that are relevant to environmental or safety concerns, or if significant new circumstances arise or information relevant to environmental concerns that may affect the proposed action or its possible impacts, TxDOT will consider separating the FEIS and ROD and providing additional time for public comment.
- **Completion of Permits, Licenses, or Approvals** – Applications for permits, licenses, and/or approvals required to authorize the proposed project will be prepared and coordinated as impacts from the preferred project alternative are identified and quantified. Issuance of any required permits/licenses/approvals will be necessary prior to the initiation of construction activities and during final design.

¹ A Preferred Alternative is the alternative connecting the identified logical termini that TxDOT believes would best fulfill the purpose and needs identified and would fulfill its mission and responsibilities, giving consideration to economic, environmental, design, and other technical factors.

4.5 Project Schedule

As the lead agency, TxDOT has developed a detailed project schedule for completion of the Denton County Outer Loop EIS Appendix E. The dates shown on the schedule are subject to change. During schedule development, the following factors were taken into consideration:

- The responsibilities of the cooperating and participating agencies under applicable laws.
- The resources available to the cooperating agencies.
- The overall size and complexity of the project.
- The overall schedule for and cost of the project.
- The sensitivity of the natural and historic resources that could be affected by the project.

Potential issues that may affect the schedule include the size and complexity of the project, community concerns, impacts to cultural resources (e.g., archeological sites and historic structures), impacts to natural resources (e.g., wetlands and threatened and endangered species habitat), and unavoidable impacts to state and federally managed lands. The schedule may be extended pending unforeseen circumstances but may only be shortened with the concurrence of affected cooperating agencies. The updated schedule reflecting major project milestones will be available at public and agency coordination meetings and on the project and TxDOT websites.

Appendix A – Revision History

The following table shows the revision history for this document.

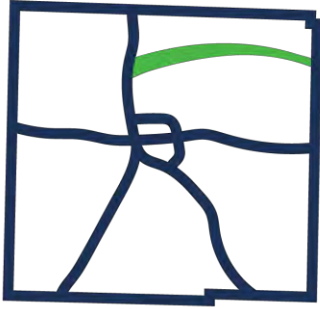
Effective Date, Month, Year	Reason for and Description of Change

Appendix B – Cooperating and Participating Agencies List. Invitations, and Responses

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Appendix C – Notice of Intent (DATE)

Appendix D – Public Involvement Plan



★ REGIONAL ★
OUTER LOOP
IN DENTON COUNTY

ENVIRONMENTAL STUDY AND SCHEMATIC DESIGN



OUTREACH PLAN

Updated August 2024

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INTRODUCTION



To address increasing growth in the region, Denton County and the Texas Department of Transportation (TxDOT) have partnered to study a potential new location east-west freeway portion of the Regional Outer Loop in Denton County. This Outreach Plan defines and guides outreach to the public and interested parties for the Denton County Outer Loop Study throughout the Feasibility, Environmental Study and Schematic Design phase of project development. It specifies outreach strategies and activities to be carried out throughout the study and is updated as needed. This document will be shared with agencies and the public.

Effective outreach provides opportunities for input and mechanisms to report back to the public and interested parties regarding how the input was used. It establishes and maintains effective two-way communication, collaborates with the community on identification and prioritization of issues and potential solutions, and incorporates input during the decision-making process.

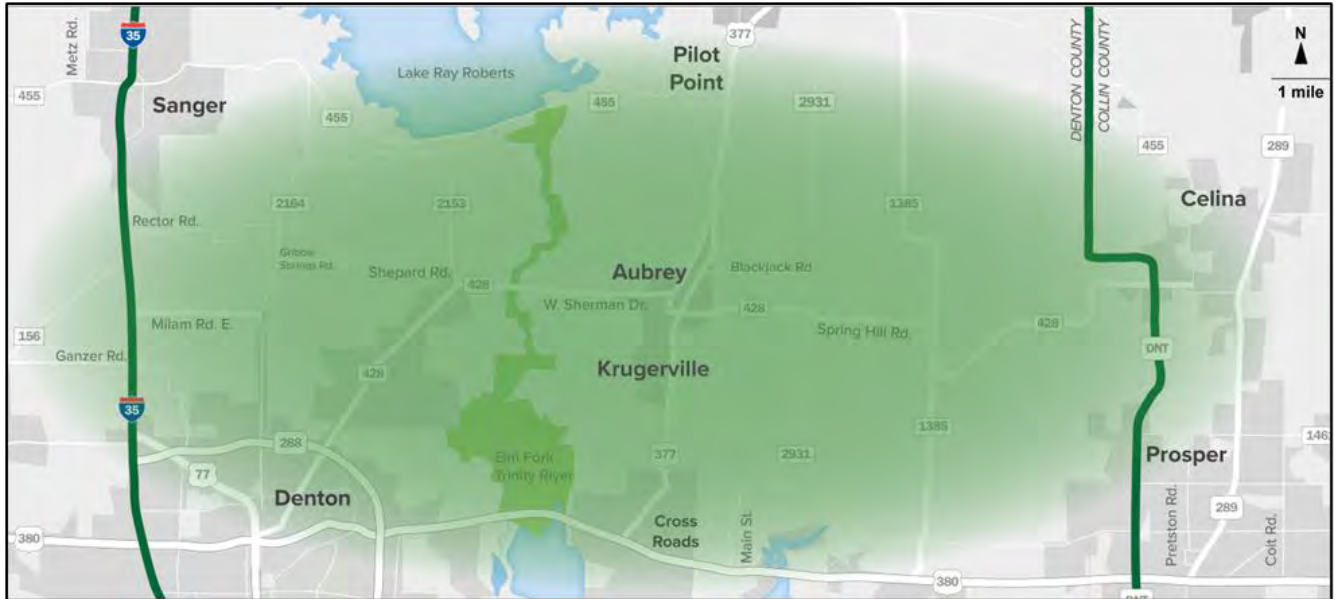
Key elements for effective outreach and public involvement are:

- ▶ Establishing early and continuous public participation opportunities that provide timely information about corridor issues and decision-making processes to all interested parties.
- ▶ Providing reasonable public access to educational, technical and policy information to enhance the public's knowledge and ability to participate in the development of the study.
- ▶ Providing adequate public notice of participation opportunities during the development of the study, and time for public review and comment at key decision points in the planning and design process.
- ▶ Ensuring that public participation opportunities are held at convenient and accessible locations and times (in compliance with the Americans with Disabilities Act of 1990).
- ▶ Making information accessible with visualization techniques and available in appropriate electronically accessible formats and means.
- ▶ Including measures for seeking input from those traditionally underserved by existing transportation systems as defined in Title VI of the Civil Rights Act of 1964 (Title VI) and Executive Order 12898 - Federal Actions to Address Environmental Justice in Minority and Low-Income Populations (59 FR 7629; February 16, 1994). Underserved communities can include low-income, minority and non-English speaking households who may face challenges accessing employment and other services.
- ▶ Periodically reviewing the effectiveness of public engagement efforts and revising the process as appropriate.
- ▶ Providing a contact to listen, acknowledge and respond promptly to public questions and issues.
- ▶ Managing expectations and promoting long-term benefits.
- ▶ Providing a transparent and credible process and being a good partner to the community.

STUDY AREA DESCRIPTION & MAP

The Denton County Outer Loop Study will analyze potential roadway alignments for a new east-west freeway extending approximately 23 miles from US Interstate 35 (I-35) to the Dallas North Tollway (DNT). The study area is shown in **Figure 1**.

Figure 1: Study Area Map

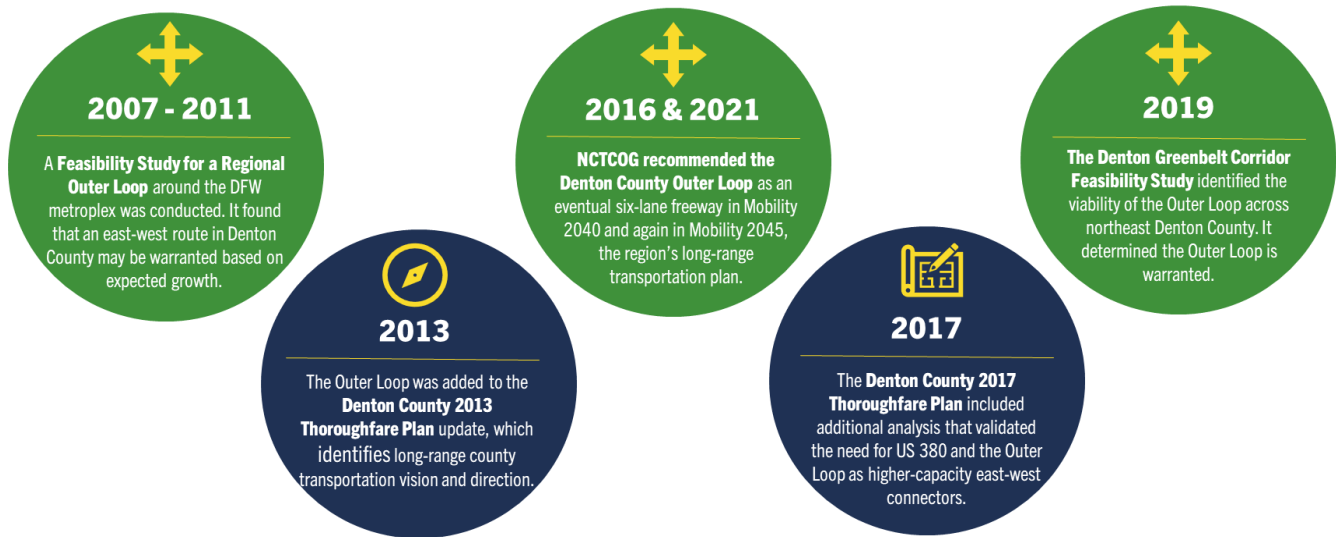


The County is required to assess the environmental effects of the project prior to making decisions and must adhere to the National Environmental Policy Act, referred to as NEPA. Under NEPA, the County plans to prepare an Environmental Impact Statement document, also called an EIS. An EIS is prepared when it is anticipated that a proposed project could affect the quality of the human and natural environment. NEPA requires that the County evaluate viable alternatives for the project. The County will develop and present different alignments to try to identify the one that is the least impactful as possible.

PROJECT BACKGROUND

Previous planning studies have been conducted in the study area. These plans, summarized on the next page, identify future transportation needs for the region's growing population and serve as a guide for future investments in transportation infrastructure in Denton County.

WHERE WE'VE BEEN



Other planning projects previously completed or that are underway related to the Denton County Outer Loop Study include the following:

- ▶ NCTCOG's Regional Outer Loop Corridor Feasibility Study - 2011
- ▶ Denton County Thoroughfare Plan - 2017
- ▶ NCTCOG's Denton Greenbelt Corridor Feasibility Study - 2019
- ▶ NCTCOG's Using INVEST to Bridge Sustainability and Transportation Needs in the Denton Greenbelt study - 2019
- ▶ TxDOT US 380 Denton County Feasibility Study - 2021
- ▶ Collin County Outer Loop - ongoing
- ▶ Rockwall County Outer Loop - ongoing
- ▶ Kaufman County Outer Loop - ongoing

Known City, County, and Agency Positions/Resolutions

This section will be updated and shared with agencies and the public as the study progresses.

STUDY PURPOSE

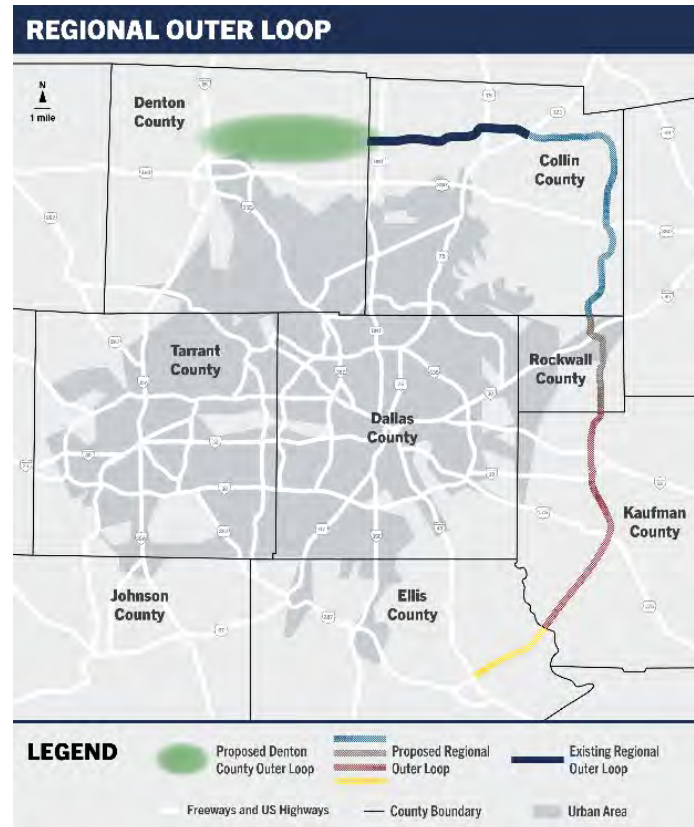
While a formal purpose and needs statement will be developed during the environmental review phase of the project, the information below is intended to highlight several reasons why Denton County and TxDOT have chosen to pursue this study at this time, including planning for future growth, enhancing regional mobility, and preserving the corridor. The rapid pace of growth in Denton County over the last decade, as well as future growth projections, point to the need to plan

for increased traffic while responsibly considering constraints to infrastructure and development growth. The study team will use clear, consistent, and informative messaging related to the need for the study. This section will be updated at a future milestone and as study data is gathered and developed.

Enhanced Regional Mobility

- ▶ Transportation doesn't stop at county lines. The Regional Outer Loop is being planned to extend from Denton and Collin counties, through Rockwall County, and into Kaufman County (see **Figure 2**). This study is focused on the Denton County segment and is one of several others currently underway, including in Collin, Rockwall, and Kaufman counties. By conducting the Denton County Outer Loop study, the County will make certain local considerations are taken into account for this segment.
- ▶ Major east-west travel corridors across Denton County are limited. The only major east-west multi-lane highway that entirely crosses Denton County is US 380, which is currently experiencing increased travel times and congestion. Additional minor highways that entirely cross the County include Farm to Market road (FM) 455 and FM 428. These roadways are two-lane facilities that are circuitous and do not have enough capacity for future growth. The Denton County Outer Loop would provide a crucial east-west connection to major roadways such as I-35, US 377, and the DNT.

Figure 2: Regional Outer Loop



Plan for Future Growth

- ▶ Denton County is one of the fastest growing counties in Texas and the nation. In the last 20 years, the county's population has doubled from approximately 430,000 people in 2000 to just over 900,000 in 2020, according to the U.S. Census Bureau's Decennial Census.
- ▶ Denton County's rapid growth is expected to continue, with the County's population estimated to reach 1.1 million by 2030 and 1.52 million by 2045, according to NCTCOG's 2045 Demographic Forecast. Population growth is expected to continue northward and eastward in the County, similar to historical trends.
- ▶ As Denton County continues to grow, improvements to the County's transportation network will be needed to accommodate the increasing population and road traffic.
- ▶ Transportation projects require advanced planning and development, which is why the County is taking steps now to identify the best alternative for a future Denton County Outer Loop corridor.

Corridor Preservation

- ▶ The County must take steps now to identify and preserve the land it will need for infrastructure to serve future travel demand and minimize conflict with new development and environmental resources.
- ▶ The study area is prime for growth and land development. Cities within the study area are responsible for developing future land use and economic plans.
- ▶ This study will determine the right-of-way footprint needed to construct a corridor, enabling local governments and agencies to guide future land development.

Traffic

- ▶ The current system of roadways in the project area largely consists of small rural county roads and Farm-to-Market (FM) roads, not designed to handle the expected traffic growth.

Environmental Stewardship

- ▶ As a responsible steward of the environment, it is Denton County's goal to protect the unique and sensitive resources present in the study area while still providing the transportation infrastructure needed to support a growing population.
- ▶ This study builds off the goals of the 2019 NCTCOG Denton Greenbelt Corridor Feasibility Study by incorporating environmental stewardship into the analysis and identification of potential impacts that could occur to farm/ranch lands, open lands, water resources, and wildlife. The study will also identify any need for mitigation in partnership with the appropriate resource agencies.

INTERESTED PARTIES

The following is a list of preliminary major stakeholders. Additional stakeholders will be added as the project progresses. Detailed stakeholder information is included in **Appendix A**.

U.S. Congress

- ▶ U.S. Representative, 26th Congressional District
- ▶ U.S. Senators from Texas

Counties (judge, commissioners, staff and first responders)

- ▶ Denton County
- ▶ Collin County

Texas State Senate

- ▶ District 8
- ▶ District 12
- ▶ District 30

Cities (mayors, city council, staff and first responders)

- ▶ City of Denton
- ▶ City of Aubrey
- ▶ City of Celina
- ▶ City of Krugerville
- ▶ City of Pilot Point
- ▶ City of Sanger

Business and Economic/Community Development Representatives

- ▶ Chambers of Commerce
- ▶ Economic Development Corporations
- ▶ Study area business owners and employees

Texas House of Representatives

- ▶ District 64
- ▶ District 66
- ▶ District 106

Agencies and Tribal Governments

- ▶ North Central Texas Council of Governments (NCTCOG)
- ▶ Texas Department of Transportation (TxDOT)
- ▶ U.S. Army Corps of Engineers (USACE)
- ▶ North Texas Tollway Authority (NTTA)
- ▶ U.S. Fish and Wildlife Service (USFWS)
- ▶ Federal Highway Administration (FHWA)
- ▶ Tribal Governments
- ▶ U.S. Environmental Protection Agency (EPA)
- ▶ U.S. Department of Agriculture – Natural Resources Conservation Service
- ▶ U.S. Department of Housing and Urban Development (HUD)
- ▶ Bureau of the Census
- ▶ Federal Aviation Administration, Southwest Region (FAA)
- ▶ Federal Railroad Administration (FRA)
- ▶ Federal Transit Administration (FTA)
- ▶ U.S. Department of Homeland Security – Federal Emergency Management Agency
- ▶ Public Utility Commission of Texas
- ▶ Texas General Land Office
- ▶ Texas Historical Commission (THC)
- ▶ Texas Parks and Wildlife Department (TPWD)
- ▶ Texas Railroad Commission
- ▶ Texas State Soil & Water Conservation Board
- ▶ Denton County Historical Commission
- ▶ Texas Department of Housing and Community Affairs
- ▶ Texas Council of Environmental Quality (TCEQ)
- ▶ Denton County Transit Authority (DCTA)
- ▶ Aubrey Area Museum and Historical Society
- ▶ Denton County historical Commission
- ▶ Denton County Office of History & Culture

School Districts/Higher Education

- ▶ Denton Independent School District
- ▶ Aubrey Independent School District
- ▶ Celina Independent School District
- ▶ Prosper Independent School District
- ▶ Pilot Point Independent School District
- ▶ Sanger Independent School District
- ▶ University of North Texas

Utilities

- ▶ City of Dallas – Dallas Water Utilities (DWU)
- ▶ Smiley Road Water Control & Improvement District 1
- ▶ The Lakes Fresh Water Supply District
- ▶ Upper Trinity Regional Water District (UTRWD)
- ▶ North Texas Municipal Water District (NTMWD)
- ▶ Mustang Special Utility District

Other Stakeholders

- ▶ Property Owners
- ▶ Railroads (Union Pacific and BNSF)
- ▶ Developers
- ▶ Neighborhood Associations

Special Interest Groups

- ▶ Bike DFW
- ▶ The Spinstory
- ▶ Greenbelt Alliance of Denton County
- ▶ Lake Ray Roberts Equestrian Trails Association
- ▶ Denton County Transportation Task Force

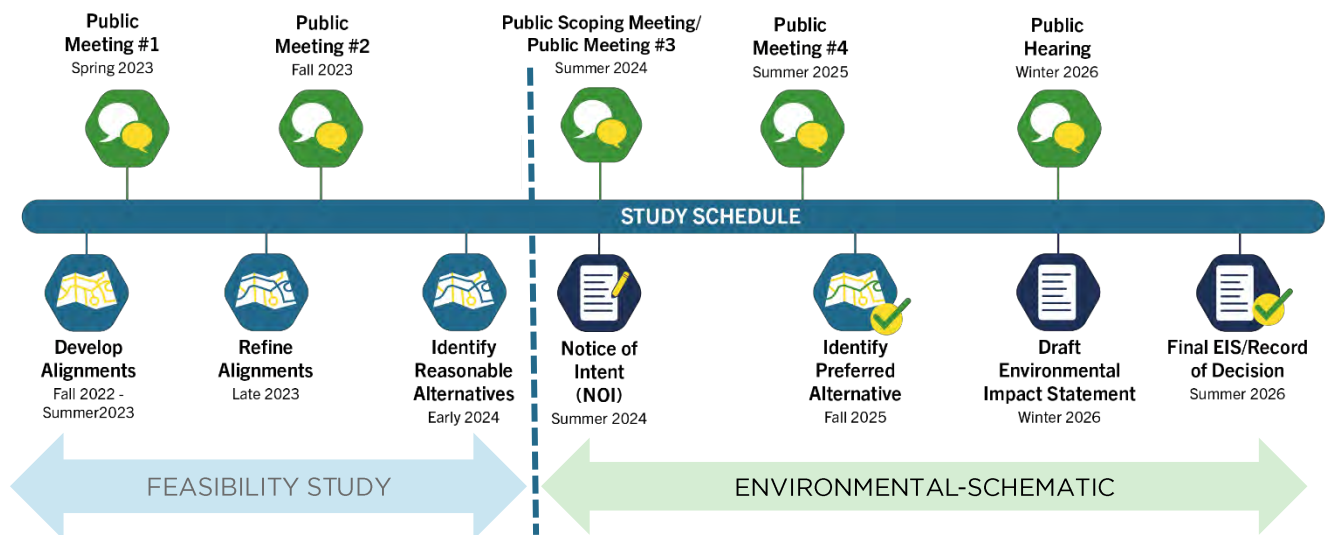
PROJECT BRANDING

For at least the Feasibility Phase of the study, all communications and materials will adhere to the brand identity developed for the study for a consistent look and feel. These brand guidelines and the project logo are included in **Appendix D**. As the study transitions into the NEPA Phase in partnership with TxDOT, approved templates provided by TxDOT will be utilized for public meeting materials and notifications.

OUTREACH MILESTONES

Outreach activities will support the development of the feasibility study, the environmental document and the schematic design. This requires outreach milestones to be coordinated with environmental documentation and schematic design. Subject to change, the initial schedule for the study is summarized in **Figure 3**.

Figure 3: Study Schedule and Outreach Milestones



Schedules are subject to change as the study progresses. Anticipated milestone activities include the following:

Milestones Achieved During the Feasibility Study:

- ▶ Project Kickoff Meetings with cities and agencies - *Throughout late 2022 and into early 2024*
- ▶ Public Meeting #1 (Kick-Off) - *May 18 and 22, 2023*
- ▶ Public Meeting #2 - *November 13 and 16, 2023*

Milestones to be Completed During the Environmental Study and Schematic Design

- ▶ Public Meeting #3 (Public Scoping) - *October-November 2024*
- ▶ Public Meeting #4 - *Summer 2025*
- ▶ Identify Preferred Alternative - *Fall-Winter 2025*
- ▶ Public Hearing - *Spring 2026*
- ▶ Final EIS/Record of Decision - *Summer-Fall 2026*

Individual meetings with regional stakeholders such as agencies, county and city representatives, affected property owners, and special interest groups will be scheduled as needed throughout the study. These meetings will provide an opportunity to gather additional data (e.g., commercial and residential developments) and discuss potential transportation improvements.

The study team will prepare agendas, presentations, materials and exhibits for use during the meetings. The study team will also provide personnel to help facilitate and document the meetings. Written summaries of stakeholder meetings will be provided. A record of stakeholder meetings held can be found in Appendix C, which will be periodically updated.

Below are more details about the outreach milestones.

Pre-Scoping Small Group Meetings

Small group meetings will be used throughout the study to gather information and coordinate with stakeholders. The meetings detailed below will be those that will take place before the agency scoping meeting is held and the Notice of Intent (NOI) is issued.

Small Group Meetings – Cities

At the beginning of the study, small group meetings were held to (1) announce the study to key stakeholders including elected officials, city staff and agency representatives; and (2) gather data necessary for the study team to consider such as the following:

- ▶ Current and planned infrastructure projects being completed near and within the study area
- ▶ City planning documents including Master Thoroughfare Plans (MTPs)
- ▶ Current and projected population and employment growth
- ▶ Current and future traffic analysis
- ▶ Future development plans
- ▶ Current safety issues
- ▶ Environmental constraints
- ▶ Previous city resolutions or positions regarding the project
- ▶ Public outreach contacts and strategies

Due to the expected growth and development in the study area, meetings will be held regularly as need with the following:

- ▶ City of Denton
 - o Mayor – Gerard Hudspeth
 - o City Manager – Sara Hensley
 - o Director of Capital Projects/City Engineer – Trevor Crain
 - o Deputy Director of Transportation Services – Farhan Butt
 - o Director of Development Services – Scott McDonald
- ▶ City of Aubrey
 - o Mayor – Chris Rich
 - o City Administrator – Charles Kreidler
 - o Director of Public Works and Development Services – Leanne Wilson
- ▶ City of Celina
 - o Mayor – Ryan Tubbs
 - o Interim City Manager – Karla Stovall
 - o Assistant City Manager – Kimberly Brawner

- o Executive Director of Development Services – Dusty McAfee
- o Director of Engineering – Andy Glasgow
- ▶ City of Krugerville
 - o Mayor – Jeff Parrent
 - o City Secretary – Sandy Frantz
 - o City Engineer – Tim Lackey
- ▶ City of Pilot Point
 - o Mayor – Elisa Beasley
 - o City Manager – Britt M. Lusk
 - o City Planner – Darrell Gentry
 - o Director of Development Services – John Taylor
- ▶ City of Sanger
 - o Mayor – Thomas Muir
 - o City Manager – John Noblitt
 - o Director of Development Services – Ramie Hammonds
 - o Director of Public Works – Jim Bolz

Small Group Meetings – Agencies and Utilities

- ▶ USACE
 - o Meetings will be organized by the study team
- ▶ NCTCOG
 - o Director of Transportation – Michael Morris
 - o Senior Program Manager - Dan Lamers
 - o Senior Program Manager – Jeff Neal
- ▶ TxDOT- Dallas District
 - o District Engineer – Ceason Clemens
 - o Project Manager – Liang Ding
 - o Environmental Specialist - Mohammed Shaikh
- ▶ Collin County
 - o Director of Engineering – Clarence Daugherty
- ▶ Mustang Special Utility District
 - o General Manager – Chris Boyd
- ▶ North Texas Municipal Water District
 - o Assistant Deputy Director of CIP – RJ Muraski
 - o Planning Program Manager – Yanbo Li

- ▶ Upper Trinity Regional Water District
 - o Manager of Gov. Affairs & Communications – Jason Pierce
 - o Director of Engineering & Construction – Kurt Staller
 - o Deputy Director of Engineering & Construction – Adam McKnight
- ▶ Texas Parks and Wildlife Department
 - o Regional Director – Region 6 – Chris True
 - o Transportation Conservation Coordinator – Suzanne Walsh

Record and date of the above meetings can be found in Appendix C.

Project Kickoff Public Meeting Series #1

The study team hosted virtual and in-person Public Meetings in May 2023 to kick-off the project with the public, residents, and property owners. There were two in-person meetings, with one being held on the east side of the study area and the other meeting on the west side of the study area. The purpose of the meeting was as follows:

- ▶ Inform the public about the study process and status.
- ▶ Share information about the conceptual alignments being studied. This will include a presentation of a preliminary number of alignments that are recommended for further study.
- ▶ Invite the public to provide input and receive and consider comments.

Public Meeting Series #2

The study team hosted virtual and in-person Public Meetings in November 2023 to update the public on the study progress during the Feasibility Phase. There were two in-person meetings, with one being held on the east side of the study area and the other meeting on the west side of the study area. The purpose of the meeting was to:

- ▶ Share findings from initial data analysis in the study area that points to the need for a potential new freeway in the study area.
- ▶ Present a narrowed down number of feasible alignments recommended for further study through the environmental review phase of the project.
- ▶ Invite the public to provide input and receive and consider comments.

Agency Scoping Meeting

An agency scoping meeting will be held on September 4, 2024, before the Notice of Intent (NOI) is filed and is anticipated to occur in September-October 2024. This meeting will be held virtually to allow for maximum participation. A presentation will be provided by the study team. The purpose of the meeting is to cover the following topics:

- ▶ Explain the NEPA process and schedule for the project development.

- ▶ Show the Range of Alternatives, Purpose and Need document, and the Methodologies and Level of Detail for Analyzing Alternatives document.
- ▶ Share the coordination plan that includes a plan for engaging the public.
- ▶ Gather input and invite agencies to become participating or cooperating partners.

After the study team has developed the Public Meeting summary, a notice of intent (NOI) will be published to kick off the National Environmental Policy Act (NEPA) process, which is required by the federal government.

Project Scoping Public Meeting Series #3

The study team will host virtual and in-person Public Scoping Meetings in October-November 2024 to kick-off the NEPA environmental review phase of the project with the public, residents, and property owners. This meeting series is tentatively planned for mid-to-late September and will include two in-person meetings with one being held on the east side of the study area and the other meeting on the west side of the study area. The purpose of the meetings will be as follows:

- ▶ Explain the NEPA process and anticipated project schedule.
- ▶ Show the Purpose and Need document and the Methodologies and Level of Detail for Analyzing Alternatives document.
- ▶ Discuss study data gathered or developed to date.
- ▶ Show the universe of feasible alternatives and describe how each alignment was evaluated at this point in the process. This includes providing layouts of the proposed alternative alignments (centerline and right-of-way boundaries), as well as an evaluation matrix for each alignment.
- ▶ Explain how the study team decided on the two or three alternatives to be refined and evaluated further through the conceptual phase of the study.
- ▶ Share the coordination plan that includes a plan for engaging the public and gathering input.
- ▶ Explain the right-of-entry (ROE) process including its purpose, process, and answers to frequently asked questions. Provide access to subject matter experts to assist in answering questions and addressing concerns of those who might be affected.

Requests for right-of-entry will be mailed to property owners within the study footprint of Reasonable Build Alternatives to allow additional data collection including design surveys, location of subsurface utilities, and non-invasive environmental investigations.

Public Meeting Series #4 - Alternatives Analysis and 60% Design

The study team will host in-person and virtual Public Meetings in the Summer of 2025 with the following purposes:

- ▶ Explain how the study team decided on the two alternatives to be refined and evaluated further through the EIS.
- ▶ Share the geometric design schematics for the two or three Build Alternatives that were described in the Public Scoping Kickoff Meeting. This includes providing typical sections, edges of pavement, lane lines, direction of flow arrows, bridges, walls, interchanges, traffic projections, and denied access, as well as roadway profiles and overhead guide sign layouts.
- ▶ Show an alternatives analysis matrix that includes initial results from desktop environmental studies, field investigations and environmental assessments.
- ▶ Provide descriptions of the modifications resulting from comments received from the Public Scoping Meeting.
- ▶ Gather input.

Public Hearing Series – Preferred Alternative and Draft Environmental Impact Statement (DEIS)

The study team will host a final Public Hearing in January-February 2026 with the purpose of the following:

- ▶ Announce the Preferred Alternative and show its 90% complete design schematic.
- ▶ Provide the DEIS.
- ▶ Provide descriptions of the modifications resulting from comments received in Public Meeting Series 2.
- ▶ Gather input.

A notice of availability will be sent 30 days prior to the Public Hearing. It will include a link to the DEIS and name the Preferred Alternative.

PUBLIC MEETING & HEARING PLANNING

All Public Meetings and the Hearing will be held in-person with a virtual meeting component. The in-person Public Meetings and Hearing will be held in an open house style format to allow the public to come and go any time within a two-hour period (typically 6 p.m. – 8 p.m.). Participants will be encouraged to sign in, obtain handouts, freely view project-related exhibits, and discuss the information with the study team.

Public Meeting and Hearing Notifications

County and TxDOT Website Notices

Notices will be published at least 15 days in advance to the project website at www.DentonCountyOuterLoop.com, the Denton County website, the TxDOT webpage for public hearings, meetings and notices schedule, and the TxDOT Dallas District webpage for Public Hearings and Meetings on www.keepitmovingdallas.com.

Newspaper Display Ads and Digital Ads

The study team will arrange for display ads to be published in newspapers at least 15 days prior to the Public Meetings and Hearing. Digital Ads will also be published on news publication websites where available. Local newspapers may include:

- ▶ Dallas Morning News
- ▶ Sanger News
- ▶ Al Día
- ▶ The Post-Signal
- ▶ Community Impact – Prosper/Celina
- ▶ The Celina Record
- ▶ Denton Record-Chronicle

Affidavits of publication and tear sheets will be obtained from each newspaper as proof of publication. Contacts for publications can be found in **Appendix B**.

Postcards and Mailing Lists

Postcards and/or printed notices will be mailed to adjacent property owners and residents within the study area to inform them of upcoming meetings at least 15 days prior to the Public Meetings and Hearing. Postcards and printed notices will include meeting locations, dates, and times as well as the study website and contact information for questions and special accommodations.

Mailing lists will include a physical address and property owner mailing address obtained from the Denton County Appraisal District and the Collin County Appraisal District. Addresses used will be those that are within a half mile of any proposed alignment. The notices will also be mailed to individuals who have signed up to receive notifications on the project website. The study team will also email notices to local elected officials and agency staff prior to mailing notices to property owners and residents.

Email Notification

The study team will send periodic email updates and notices for the Public Meetings and Hearing to stakeholders and interested parties who sign up for information on the study website.

Coordination with Project Partners

The study team will coordinate with the appropriate contacts at the study area cities and stakeholder agencies to help provide notice of the Public Meetings and Hearing. Project partners will be provided with the meeting information, press release, and draft social media posts to use on their own communication channels.

Cell Phone, Project Website, and Other Notification Platforms

The study team will use a third-party, location-based service data provider to send notices with embedded videos to cell phones within the study area. Two videos will be developed for the notifications and for use on the project website and social media platforms. The purpose of the videos is to increase awareness of the study, encourage the public to visit the study website, subscribe to updates, and attend Public Meetings and the Hearing.

Media Contacts and Press Release

The study team will develop and send press releases prior to study milestones including the Public Meetings and Hearing. The study team project manager and public involvement lead will serve as media contacts for the project and will be responsible for responding directly to media inquiries.

Dynamic Message Signs

The study team will coordinate the use of dynamic message signs to alert citizens, especially commuters, of the Public Meetings and Hearing. Coordination efforts include developing text, sign locations and dates for when signs should be placed and visible. The study team will also work with the appropriate vendors and secure TxDOT permits.

Meeting Materials

Prior to the Public Meetings, the following materials will be developed for review and approval:

- ▶ Public Meeting and Hearing checklist (in-person and virtual)
- ▶ Postcard notifications
- ▶ Meeting notifications for websites*
- ▶ Email blasts
- ▶ Press release
- ▶ Newspaper display ads* and digital ads on publication websites
- ▶ Project fact sheet
- ▶ FAQ document
- ▶ How to read a schematic guide
- ▶ Website content
- ▶ PowerPoint presentation and script (in-person and virtual) used to develop a video file
- ▶ Messages for dynamic message signs
- ▶ Electronic and hard copy surveys and/or comment cards*
- ▶ Roll plots (conceptual and schematic)
- ▶ Exhibit boards and displays
- ▶ Sign-in sheets
- ▶ Interior and exterior wayfinding signage
- ▶ Document detailing how the venue will be setup and where exhibits will be placed

**planned Spanish translation*

Meeting Logistics

Meeting Venues

Meeting venues will be reserved after a site visit to verify that the facility provides adequate capacity and parking and is accessible in compliance with the Americans with Disabilities Act (ADA). Uniformed officers will be hired to provide security at each meeting. The study team will also coordinate audio visual (AV) equipment for all Public Meetings and Hearing.

Possible Public Meeting and Hearing venues could include the following:

(Study Area – East)

- ▶ Aubrey Area Library and Community Center – 226 Countryside, Aubrey, TX 76227
- ▶ Aubrey High School – 510 Spring Hill Road, Aubrey, TX 76227
- ▶ Aubrey Middle School – 815 W Sherman Drive, Aubrey, TX 76227
- ▶ Midway Church – 9540 US-377 Pilot Point, TX 76258
- ▶ Prosper High School Gym – 301 Eagle Drive, Prosper, TX 75078

(Study Area – West)

- ▶ Denton County Civic Center – 321 E McKinney Street, Denton, TX 76201
- ▶ Embassy Suites Denton Convention Center – 3100 Town Center Trail, Denton, TX 76201
- ▶ Sanger High School Cafeteria – 100 Indian Lane, Sanger, TX 76266

Staffing

Study team members will staff the in-person Public Meetings and Hearing to perform attendee registration, explain exhibits, answer questions, encourage attendees to provide comments, and guide attendees through the process. Team members will be provided with an FAQ document and nametags so they can be easily identified.

Virtual Component

The Public Meetings and Hearing will have a virtual component in addition to the in-person events. The virtual Public Meetings and Hearing will allow those who are unable to attend an in-person event to view the presentation, access meeting materials, provide input, and contact the study team. Materials presented virtually will be the same as those presented in-person.

Protocol for Protests

In advance of all meetings where a large number of participants are expected, the study team will access any available written policies the meeting venue has regarding disruptive behavior and protests. The study team will also notify local law enforcement of the meeting and consult appropriate parties about proper procedures and protocol. The study team will adhere to any protocols provided and complete the following tasks:

- ▶ Determine the maximum occupancy of the building and count the number of participants through a check-in process.
- ▶ Determine the appropriate number of uniformed security personnel to staff the meeting room and directly outside the venue.

If the study team finds that protests are planned, Denton County and TxDOT staff will be immediately notified, and a plan will be developed to reach out to leaders of the protest group(s) and maintain an open line of communication. The study team will inform protest group leadership of the venue's protocols and local government guidelines regarding the permitting process for organized protests/ demonstrations. The contact will offer to organize a specific area for the protest group to gather.

If there is any question of personal safety, interference with attendees entering the meeting, or threat of violence, the study team will immediately notify on-site local law enforcement and implement the venue's safety protocols.

Public Meeting Summaries

This section will be updated periodically throughout the study period to record engagement through public meetings.

Meeting	Location	Date	Attendees	Responses Received
Kickoff Meeting #1	Aubrey	5/18/2023	262	173 Survey Responses 268 Comments
	Denton	5/22/2023	130	
	Virtual	5/18/2023 to 6/22/2023	5,080 unique visits	
Public Meeting #2	Aubrey	11/13/2023	247	108 Survey Responses 159 Comments
	Denton	11/16/2023	91	
	Virtual	11/13/2023 to 12/15/2023	N/A	

OUTREACH TOOLS & TACTICS

Project Email Account and Voicemail Box:

A project email account, info@dentoncountyouterloop.com, and a phone number, 737-471-1672, have been established for the study team to receive emails and voicemails from interested members of the public and respond accordingly. The email and phone number are posted on the study website as the primary contact information.

Denton County Updates and Council Presentations

The study team will provide concise, electronic updates to Denton County leaders and provide presentations at Denton County Commissioner's Court and study area city council meetings as requested.

Factsheet and FAQ

A one-page fact sheet will inform stakeholders and the public about the study and include other pertinent information such as a map of the study area, study schedule/milestones, study website and contact information for questions or concerns. The factsheet will be updated as the project progresses and will adhere to the study's brand standards to maintain a consistent look and feel.

A FAQ document will inform the public about the study, the status of the project development process, and other pertinent information such as comment opportunities. The FAQ will be updated and include a glossary as the project progresses.

These documents will be available at the Public Meetings and Hearing and on the project website.

Website and Virtual Public Meeting Platform

The study team will develop a digital project engagement website using the Social PinPoint platform. The following website domain has been secured for these purposes:

www.DentonCountyOuterLoop.com

The website allows interested parties to learn more about the study, access materials including FAQs and sign up for project updates and meeting notices. During the Feasibility Phase of the study, this website will be used to host virtual public meeting materials.

As the project enters the environmental review phase of the study in partnership with TxDOT, a project page will be established on www.KeepItMovingDallas.com. This page will serve as the location for the virtual Public Scoping Meeting, virtual Public Meeting #4, and the Public Hearing. A link will be provided to the project engagement website at www.DentonCountyOuterLoop.com.

A link to the study website(s) will be posted on the “Transportation and Engineering” page of the Denton County official website: www.dentoncounty.gov/1471/Transportation-and-Engineering.com.

COLLECTING COMMENTS & OUTREACH DOCUMENTATION

The study team will use a variety of methods to collect analog and electronic comments collected through remote and in-person public meetings. This approach maximizes opportunities for the public to participate in the project development process. All comments submitted during a public comment period for each Public Meeting and Hearing will be collected, transcribed, and included in study documentation. Methods to collect comments will include:

- ▶ Comment cards provided at in-person Public Meetings and Hearing. Attendees will have the option to take a comment card home and mail it back to a return mailing address printed on the back of the form. The deadline for submitting comments will also be printed on the comment cards.
- ▶ Website platform with interactive comment map and electronic surveys.
- ▶ Voicemail line set up for people to leave verbal comments.
- ▶ Emails submitted through the website and directly to study team members.

Meeting Summaries and Documentation

The study team will develop summaries for the Public Meetings and Hearing that will include meeting documentation (e.g., sign-in sheets, presentations, mailing lists, notices, etc.) and a comment database with responses. All comments will be recorded verbatim. The study team will not revise spelling or grammar to avoid misinterpreting any comment. Summaries and documentation will be posted on the study website.

POSTING PUBLIC INVOLVEMENT DOCUMENTS

The study team will coordinate the posting of the final, approved Public Involvement Plan and Public Meeting Summaries on the project webpage. The summaries will include the following items related to Public Involvement:

- ▶ Summary of all public involvement activities.
- ▶ A record of public input received. All required public meeting documentation such as the comment/response matrix, notices, sign-in sheets, and description of project modifications resulting from a public meeting.

All personal email addresses and phone numbers will be redacted from the final posted document. Mailing addresses will not be redacted.

The purpose of posting these documents is to 1) demonstrate the study team's efforts to be transparent and 2) show stakeholders that their input was considered as a part of the study process.

DEMOGRAPHICS

Demographic information will help the study team better understand characteristics of people within the study area so that specific outreach strategies can be tailored to communities and populations such as any environmental justice (EJ) and Limited English Proficient (LEP) communities. More comprehensive demographic information will be included in the environmental documentation.

Demographic information provided in this section is based on 2020 U.S. Census data and can be found in Appendix E.

Limited English-Speaking Ability

Figure 4 below shows the percentage of adults 18 years and over with limited English-speaking ability for each Census Block Group within the study area. The data represents a person's own perception about his or her ability to speak English. The darker areas of the map represent higher levels of adults who have limited English-speaking ability. Outreach efforts to limited English-speaking populations is covered in the next section of this document.

Internet Connectivity

Figure 5 below shows the percentage of households within the study area with no internet connectivity. The lighter areas represent higher percentages of households with no internet access. Areas in northeast Denton County have more than 20 percent of households with no internet access. In these areas, other communication methods, such as hard copy mailings, may be considered.

Figure 4: Limited English-Speaking Ability

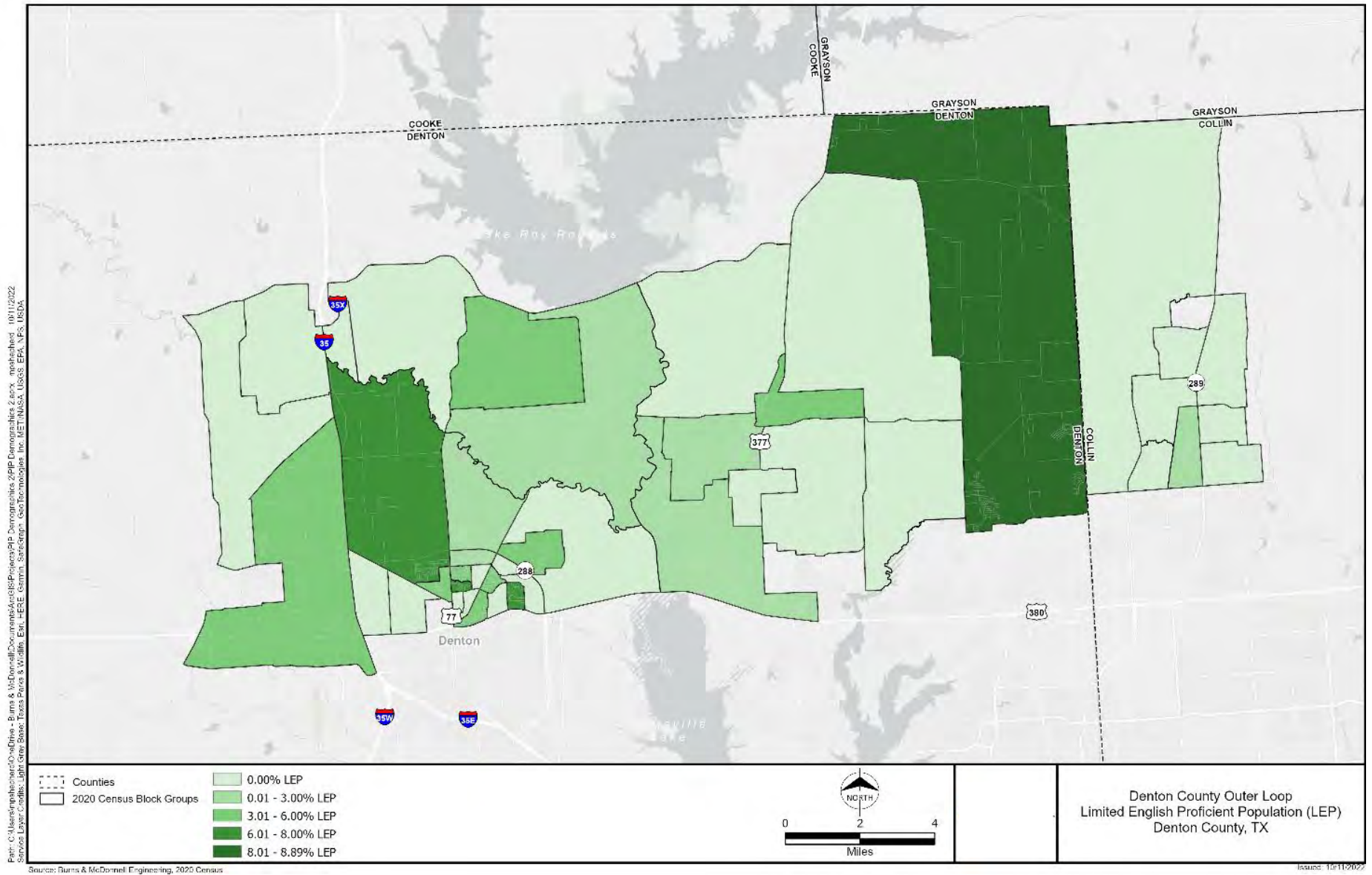
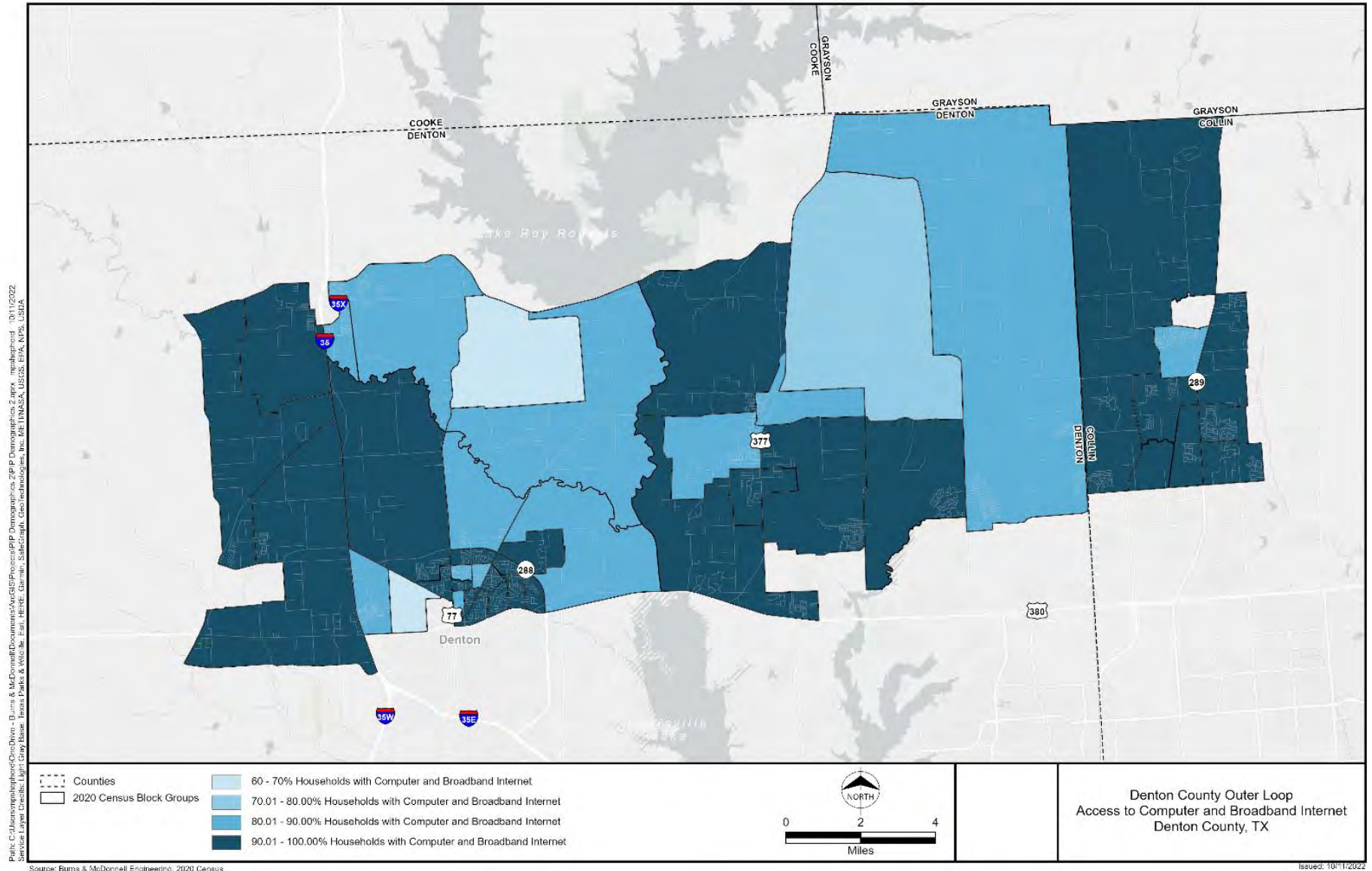


Figure 5: Internet Connectivity



EJ AND LEP COMMUNITIES OUTREACH

Based on 2020 U.S. Census data, environmental justice (EJ) and Limited English Proficient (LEP) communities are present within the study area (see Appendix E). The main language spoken by the LEP population is Spanish. Efforts to include these EJ and LEP persons in public involvement activities would include the following:

- ▶ Publish meeting notices and advertisements in both English and Spanish, and other languages as needed, including appropriate newspapers or websites.
- ▶ Post both English and Spanish language comment forms on the study webpage and make them available at the Public Meetings and Hearing.
- ▶ Provide a Spanish language interpreter for the Public Meetings and Hearing.
- ▶ Accommodate interpretation services for languages other than Spanish upon request.
- ▶ Translate comments submitted in Spanish to English during any comment period.
- ▶ To the extent possible, use venues near public transportation for Public Meetings and Hearing to facilitate access by interested parties that choose or need an alternate form of transportation, some of which may be EJ and/or LEP persons.

STUDY TEAM

Outreach Contacts

Contacts from the consultant study team are as follows:

- ▶ **Tony Kimmey, P.E.** – Project Manager, LJA Engineering, 214-802-7662, tkimmey@lja.com
- ▶ **Madeline Shepherd** – Outreach Task Lead, Burns & McDonnell, 469-294-4502, mpshepherd@burnsmcd.com
- ▶ **Shari Cannon-Mackey, CEP, ENV SP** –Environmental/NEPA Lead. Burns & McDonnell, 737-787-6683, scannonmackey@burnsmcd.com.

A project phone number and email address have been created to receive inquiries and comments via voicemail and email:

- ▶ Phone: 737-471-1672
- ▶ Email: info@dentoncountyouterloop.com

REVISION HISTORY



Updates to this document will be made throughout the study period. Revisions will be noted in this section.

1. November 2022 – First Draft Finalized
2. December 2022 – Project Milestones section updated to reflect project schedule changes.
3. March 2024 – Updates included:
 - a. Interested Parties section updated.
 - b. Outreach Milestones section updated due to project schedule changes.
 - i. Small Group Stakeholder Meetings subsection, list of stakeholders updated.
 - ii. Technical Work Session subsection removed.
 - iii. Public Meeting descriptions and timing updated.
 - c. Public Meeting & Hearing Planning section updated.
 - i. Meeting Venues list updated.
 - ii. Newspaper Display Ads publications list updated.
 - iii. Public Meetings Summaries subsection updated to include information about the first two public meeting series held during the Feasibility Phase of the study.
 - d. Posting Public Involvement Documents section added.
 - e. Study Team Outreach Contacts updated.
 - f. Appendix A: Interested Parties list updated.
 - g. Appendix B: Media Contacts list updated.
 - h. Appendix C: Stakeholder Meetings list updated.

Appendix A: Interested Parties

This is an initial list of interested parties for the study and will be updated as the project progresses.

Interested Parties List
Updated March 13, 2024

Organization/Agency	Title	Name	Email	Mailing Address	City	State	Zip Code
Apache Tribe of Oklahoma	Tribal Chairman	Bobby Komardley	bkomardley@outlook.com	P.O. Box 1330	Anadarko	OK	73005
Bike DFW	President	Heather McNair	president@bikedfw.org	Bike DFW P.O. Box 671354	Dallas	TX	75367
Bureau of the Census	Denver Regional Director	Cathy C. Lacy	denver.regional.office@census.gov	6950 W. Jefferson Avenue, Ste 250	Lakewood	CO	80235
City of Aubrey	City Manager	Charles Kreidler	kreidler@aubreytx.gov	107 S. Main Street	Aubrey	TX	76227
City of Aubrey	City Administrator	Mark Kaiser	mkaiser@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Councilman - Place 5	Chuck Fikes	cfikes@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Mayor	Chris Rich	crich@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Councilman - Place 4	Dewayne Brawner	dbrawner@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Councilwoman - Place 3	Erin Allen	eallen@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Councilman - Place 1	Jeff Perry	jperry@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Councilman - Place 2	Matt Jones	mjones@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	City Secretary	Jenny Huckabee	jhuckabee@aubreytx.gov	107 S Main St.	Aubrey	TX	76227
City of Aubrey	Director of Public Works and Development Services	Leanne Wilson	lwilson@aubreytx.gov	107 S. Main Street	Aubrey	TX	76227
City of Aubrey	BHC LLP	Andrew Mata	amata@bhcllp.com		Aubrey	TX	
City of Aubrey	Permitting	Shanda Guffee	permitting@aubreytx.gov	107 S. Main Street	Aubrey	TX	76227
City of Aubrey	Fire Chief	Eric Schlotter	eschlotter@aubreytx.gov	200 W Sycamore St Ste B	Aubrey	TX	76227
City of Aubrey	Police Chief	Richard Brooks	rbrooks@aubreytx.gov	108 E. Elm St.	Aubrey	TX	76227
City of Aubrey	BHC LLM	Gary Hendricks	ghendricks@bhcllp.com				
City of Aubrey	Consultant	Jody Short	jshort@lee-eng.com				
City of Aubrey	Police Lietuenant	Jeremy Johnson	jjohnson@aubrey.tx.gov				
City of Celina	Interim City Manager	Karla Stovall	kstovall@celina-tx.gov	142 N Ohio St	Celina	TX	75009
City of Celina	Assistant City Manager	Kimberly Brawner	KBrawner@celina-tx.gov	142 N Ohio St	Celina	TX	75009
City of Celina	Councilman - Place 3	Andy Hopkins	ahopkins@celina-tx.gov	142 N Ohio St.	Celina	TX	75009
City of Celina	Mayor Pro Tem, Place 2	Jay Pierce	jpierce@celina-tx.gov	142 N Ohio St.	Celina	TX	75009
City of Celina	Deputy Mayor Pro Tem, Place 4	Wendie Wigginton	wwigginton@celina-tx.gov	142 N Ohio St.	Celina	TX	75009
City of Celina	Executive Director of Development Services	Dusty McAfee	DMcAfee@celina-tx.gov	142 N Ohio St.	Celina	TX	75009
City of Celina	Director of Engineering	Andy Glasgow	aglasgow@celina-tx.gov	142 N Ohio St.	Celina	TX	75009

City of Celina	Civil Engineer	Linda Majeed, P.E.	lmajeed@celina-tx.gov	142 N. Ohio Street	Celina	TX	75009
City of Celina	Director of Public Works	Andrew Figueroa	afigueroa@celina-tx.gov	142 N. Ohio Street	Celina	TX	75009
City of Celina	GIS Director	Ogi Colakovic	ocolakovic@celina-tx.gov	112 N. Colorado Street	Celina	TX	75009
City of Celina	Strategic Services Analyst	Wesley Frank	WFrank@celina-tx.gov				
City of Celina	Mayor	Ryan Tubbs	rtubbs@celina-tx.gov	142 N Ohio St.	Celina	TX	75009
City of Celina		Drew Jenks	djenks@celina-tx.gov				
City of Cross Roads	Town Administrator	Kristi Gilbert	k.gilbert@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	City Secretary	Donna Butler	d.butler@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Councilmember	Ron King	r.king@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Councilmember	Steve Zuczek	s.zuczek@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Councilmember	Stephanie Housewright	s.housewright@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Councilmember	Chris Paus	c.paus@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Mayor	T. Lynn Tompkins Jr.	t.tompkins@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Cross Roads	Mayor Pro-Tem	David Meek	d.meek@crossroadstx.gov	3201 US Hwy 380, Suite 105	Cross Roads	TX	76227
City of Dallas Water Utilities	Department Director	Terry S. Lowery	WaterSpecialtyUnit@dallas.gov	1500 Marilla St., Room 4A North	Dallas	TX	75201
City of Denton	Chief Engineer/ GM of Public Works	Rebecca Diviney	Rebecca.Diviney@cityofdenton.com	601 East Hickory St.	Denton	TX	76205
City of Denton	Director - Capital Projects	Trevor D Crain	trevor.crain@cityofdenton.com	601 East Hickory St.	Denton	TX	76201
City of Denton	Director of Parks and Recreation	Gary Packan	Packan@cityofdenton.com	601 East Hickory St.	Denton	TX	76201
City of Denton	Deputy City Engineer	Brett Bourgeois	brett.bourgeois@cityofdenton.com	601 East Hickory St.	Denton	TX	76201
City of Denton	Councilman - District 4	Joe Holland	joe.holland@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	Councilman At-Large - District 5	Brandon Chase McGee	Brandon.McGee@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	Mayor Pro Tem, District 2	Brian Beck	Brian.Beck@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	Councilman - District 6	Chris Watts	Chris.Watts@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	Mayor	Gerard Hudspeth	Gerard.Hudspeth@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	Councilman - District 3	Paul Metzger	Paul.Meltzer2@cityofdenton.com	215 E. McKinney St	Denton	TX	76201
City of Denton	City Manager	Sara Hensley	Sara.Hensley@cityofdenton.com	601 East Hickory St.	Denton	TX	76205
City of Denton	Councilwoman - District 1	Vicki Byrd	Vicki.Byrd@cityofdenton.com	601 East Hickory St.	Denton	TX	76205
City of Denton	Senior Engineering Project Manager	Tracy Beck	tracy.beck@cityofdenton.com	602 East Hickory St.	Denton	TX	76205
City of Denton	Historic Preservation Officer	Cameron Robertson	Cameron.Robertson@cityofdenton.com	401 N. Elm St.	Denton	TX	76201

City of Denton	Development Services or Economic Development	Scott McDonald	scott.mcdonald@cityofdenton.com	401 N. Elm Street	Denton	TX	76201
City of Denton	Transportation Planner, Dept. of Development Services	Karina Maldonado	Karina.Maldonado@cityofdenton.com	401 N. Elm Street	Denton	TX	76201
City of Denton	Facilitation Manager	Michelle Reynolds	michelle.reynolds@cityofdenton.com	401 N. Elm St.	Denton	TX	76201
City of Denton	Senior Transportation Engineer	Esmaeil Balal	esmaeil.balal@cityofdenton.com	401 N. Elm St.	Denton	TX	76201
City of Denton	Senior Drainage Engineer	Mike Linder	michael.linder@cityofdenton.com	401 N. Elm Street	Denton	TX	76201
City of Denton	Transportation Program Manager	Seth Garcia	seth.garcia@cityofdenton.com	401 N. Elm Street	Denton	TX	76201
City of Denton	Transportation Program Manager	Kyle Pedigo	kyle.pedigo@cityofdenton.com	401 N. Elm Street	Denton	TX	76201
City of Denton	Deputy Director of Development Services/Planning Director	Tina Firgens	Tina.Firgens@cityofdenton.com				
City of Denton		Ethan Cox	Ethan.Cox@cityofdenton.com				
City of Frisco	City Manager	Wes Pierson	wpierson@friscotexas.gov	6101 Frisco Square Boulevard	Frisco	TX	75034
City of Frisco	Director of Engineering	Paul Knippel	PKnippel@friscotexas.gov	6101 Frisco Square Boulevard	Frisco	TX	75034
City of Frisco	Assistant Director of Engineering	Jason Brodigan	jbrodigan@friscotexas.gov	6101 Frisco Square Boulevard	Frisco	TX	75034
City of Frisco	Assistant Director of Transportation	Brian Moen	bmoen@friscotexas.gov	6101 Frisco Square Boulevard	Frisco	TX	75034
City of Krugerville	Councilmember - Place 2	Marion Ragsdale	marion@krugerville.org	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	Councilman - Place 4	Grant Wills	Grant@krugerville.org	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	Mayor	Jeff Parrent	Jeff@krugerville.org	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	Councilman - Place 3	John Nipe	John@krugerville.com	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	Mayor Pro-Tem, Councilwoman - Place 5	Kristen Kromer	Kristen@krugerville.org	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	Councilman - Place 1	Rodney Cagle	Rodney@krugerville.org	5097 Highway 377	South Krugerville	TX	76227
City of Krugerville	City Administrator	Sandy Frantz	Sandy@krugerville.org				
City of Pilot Point	Deputy Mayor Pro Tem, Place 6	Andrew Ambrosio	aambrosio@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Councilmember - Place 1	Brian Heitzman	bheitzman@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	City Manager	Britt M. Lusk	blusk@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Councilmember - Place 5	Chad Major	cmajor@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Councilmember - Place 2	Everett Cummings	ecummings@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Councilmember - Place 4	Elizabeth Jones	ejones@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	City Planner	Darrell Gentry	dgentry@cityofpilotpoint.org				
City of Pilot Point	Director of Development Services	John Taylor	jtaylor@cityofpilotpoint.org	102 E Main Street	Pilot Point	TX	76258

City of Pilot Point	Executive Director, Economic Development	Denise Morris	DMorris@cityofpilotpoint.org				
City of Pilot Point	Chief of Police	Rex Marks	rmarks@pilotpointpolice.org				
City of Pilot Point	Assistant Fire Chief	Bryan Cox	bcox@cityofpilotpoint.org				
City of Pilot Point	Mayor	Elisa Beasley	ebeasley@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Councilmember - Place 3	Ray Dane	rdane@cityofpilotpoint.org	102 E Main St.	Pilot Point	TX	76258
City of Pilot Point	Fire Chief	Heath Hudson	hhudson@cityofpilotpoint.org				
City of Sanger	Councilman - Place 4	Allen Chick	achick@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	City Manager	John Noblitt	jnoblitt@sangertexas.org	502 Elm Street PO Box 1729	Sanger	TX	76266
City of Sanger	Councilman - Place 3	Dennis Dillon	ddillon@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	Councilman - Place 2	Gary Bilyeu	gbilyeu@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	Councilwoman - Place 1	Marissa Barrett	mbarrett@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	Mayor	Thomas Muir	tmuir@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	Councilman - Place 5	Victor Gann	Vgann@sangertexas.org	PO Box 1729	Sanger	TX	76266
City of Sanger	Director of Development Services	Ramie Hammonds	rhammonds@sangertexas.org	201 Boliver Street PO Box 1729	Sanger	TX	76266
City of Sanger	Director of Public Works	Jim Bolz	JBolz@sangertexas.org	201 Boliver Street PO Box 1729	Sanger	TX	76266
City of Sanger	Assistant City Manager	Alina Ciocan	asciocan@sangertexas.org	502 Elm Street PO Box 1729	Sanger	TX	76266
Collin County	Director of Engineering	Clarence Daugherty	cdaugherty@collincountytx.gov	4690 Community Ave # 200	McKinney	TX	75071
Collin County	Engineering Project Manager	Bridell Miers	bmiers@co.collin.tx.us	4690 Community Ave # 200	McKinney	TX	75071
Collin County	Assistant to CC Commissioner Fletcher	Hilari Monk	hmonk@co.collin.tx.us	2300 Bloomdale Rd. Suite 4192			
Collin County	Assistant to CC Commissioner Hale	Hilari Monk	hmonk@co.collin.tx.us	2300 Bloomdale Rd. Suite 4192			
Collin County	Assistant to CC Commissioner Webb	Georgia Shepherd	gshepherd@co.collin.tx.us	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Assistant to Collin County Judge	Teresa Mercer	TMercer@co.collin.tx.us	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Collin County Commissioner - Precinct 1	Susan Fletcher	sfletcher@collincountytx.gov	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Collin County Commissioner - Precinct 2	Cheryl Williams	cdwilliams@collincountytx.gov	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Collin County Commissioner - Precinct 3	Darrell Hale	dhale@collincountytx.gov	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Collin County Commissioner - Precinct 4	Duncan Webb	jdwebb@collincountytx.gov	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Collin County Judge	Chris Hill	chill@collincountytx.gov	2300 Bloomdale Rd. Suite 4192	McKinney	TX	75071
Collin County	Transportation Project Manager	Tracy Homfeld	thomfeld@co.collin.tx.us				

Collin County Historical Commission	Chair	Paula Ross	CCHCmail@yahoo.com	Myers Park & Event Center 7117 County Road 166	McKinney	TX	75071
Coushatta Tribe of Louisiana	Tribal Historic Preservation Officer	Linda Langley	llangley@mcneese.edu	PO Box 10	Elton	LA	70532
DCTA	Chair	Cesar Molina	cmolina@dcta.net	604 East Hickory St.	Denton	TX	76205
Denton Chamber of Commerce	President	Erin Carter	erin.carter@denton-chamber.org				
Denton County	County Judge	Andy Eads	Andy.Eads@dentoncounty.gov	1 Courthouse Drive, Suite 3100	Denton	TX	76208
Denton County	Commissioner Precinct 1	Ryan Williams	ryan.williams@dentoncounty.gov	1 Courthouse Drive, Suite 3100	Denton	TX	76208
Denton County	Chief Administrator to Commissioner Williams	Capricia Willis	capricia.willis@dentoncounty.gov	1 Courthouse Drive, Suite 3100	Denton	TX	76208
Denton County	Commissioner Precinct 2	Ron Marchant	ron.marchant@dentoncounty.gov	1029 W Rosemeade Parkway Sandy Jacobs Government Center	Carrollton	TX	75007
Denton County	Chief Administrator to Commissioner Marchant	Jackie Sultzbaugh	jackie.sultzaugh@dentoncounty.gov	1029 W Rosemeade Parkway Sandy Jacobs Government Center	Carrollton	TX	75007
Denton County	Commissioner Precinct 3	Bobbie J. Mitchell	bobbie.mitchell@dentoncounty.gov	400 N Valley Parkway, Suite 2068	Lewisville	TX	75067
Denton County	Commissioner Precinct 4	Dianne Edmondson	dianne.edmondson@dentoncounty.gov	6200 Canyon Falls Drive SW Courthouse Suite 900	Flower Mound	TX	76226
Denton County	County Administrator	Jody Gonzalez	jody.gonzalez@dentoncounty.gov	Office of County Administration 1 Courthouse Drive, 3rd Floor Denton, TX 76208	Denton	TX	76201
Denton County	Director of Transportation and Engineering	Tina Massey	tina.massey@dentoncounty.gov	1505 E McKinney St. , Suite 175	Denton	TX	76209
Denton County	Director of Community Relations	Dawn Cobb	dawn.cobb@dentoncounty.gov	1 Courthouse Drive, Suite 3100	Denton	TX	76208
Denton County	Chief Administrator to Judge Eads	Holly Sadlowski	Holly.Sadlowski@dentoncounty.gov				
Denton County Historical Commission		Roslyn Shelton	Roslyn.Shelton@dentoncounty.gov				
Denton County Historical Society or Museum	Director, Denton County Office of History and Culture	Peggy Riddle	Peggy.Riddle@dentoncounty.gov				
Environmental Protection Agency, Region 6	Staff Director, Communities, Tribes, and Environmental Assessment	Robert Houston	houston.robert@epa.gov	1201 Elm St. Suite 500	Dallas	TX	75270
Federal Railroad Administration	Assistant Administrator	Paul Nissenbaum	paul.nissenbaum@dot.gov	1200 New Jersey Avenue SE MS-20	Washington	DC	20590
Federal Transit Administration, Region 6	Regional Environmental Protection Specialist	Terrance Plaskon	terrance.plaskon@dot.gov	819 Taylor St. Room 14A02	Fort Worth	TX	76102
FHWA	Environmental Protection Specialist	Connie Hill Galloway	connie.hill@dot.gov	1200 New Jersey Ave., SE	Washington	DC	20590
Greenbelt Alliance of Denton County	Board of Directors	Tim Beaty	tbeaty@tbbuilders.com				
Greenbelt Alliance of Denton County	Board of Directors	Richard Rogers	rarogers@venableroyalty.com				
Greenbelt Alliance of Denton County	Board of Directors	Carol Nichols	carolntexas@aol.com				
Lake Ray Roberts Equestrian Trails Association	Communications and Public Relations	Carol Nichols	carolntexas@aol.com		Pilot Point	TX	76258
Lake Ray Roberts Equestrian Trails Association	President, Board of Directors	Linda Moore	moorelinda741@gmail.com		Pilot Point	TX	76258

Muscogee (Creek) Nation Historic and Cultural Preservation Department	Tribal Historic Preservation Officer	Corain Lowe-Zepeda	section106@mcn-nsn.gov	P.O. Box 580	Okmulgee	OK	74447
Mustang Special Utility District	General Manager	Chris Boyd	cboyd@mustangwater.com	7985 FM 2931	Aubrey	TX	76227
Mustang Special Utility District	Development Services Manager	Colton Smith	csmith@mustangwater.com	7985 FM 2931	Aubrey	TX	76227
Mustang Special Utility District	Operations Manager, Water Operations	Dustin Blank	dblank@mustangwater.com	7985 FM 2931	Aubrey	TX	76227
Mustang Special Utility District	District Engineer	Ken Skillman	KSkillman@mustangwater.com	7985 FM 2931	Aubrey	TX	76227
Mustang Special Utility District	GIS Manager	Emily McBroom	emcbroom@mustangwater.com				
NCTCOG	Director of Transportation	Michael Morris	mmorris@nctcog.org	616 Six Flags Drive	Arlington	TX	76011
NCTCOG	Program Manager	Berrien Barks	BBarks@nctcog.org	616 Six Flags Drive	Arlington	TX	76011
NCTCOG	Senior Program Manager	Jeffrey Neal	JNeal@nctcog.org	616 Six Flags Drive	Arlington	TX	76011
NCTCOG	Senior Program Manager	Christie Gotti	cgotti@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Principal Transportation Planner	Brian Dell	bdell@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Intern	Roman Rangel	RRangel@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Transportation Planner III	Jesse P Brown	JPBrown@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Senior Transportation Planner	Samuel Simmons	SSimmons@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Senior Program Manager	Dan Lamers	dlamers@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG	Principal Transportation Planner	Nathan Drozd	NDrozd@nctcog.org	616 Six Flags Dr.	Arlington	TX	76011
NCTCOG		Kate Zielke	KZielke@nctcog.org				
NCTCOG		Edith Marvin, P.E.	emarvin@nctcog.org	616 Six Flags Drive	Arlington	TX	76011
NCTCOG		Chris Reed	CReed@nctcog.org				
NCTCOG		Wade Haffey	WHaffey@nctcog.org				
North Texas Municipal Water District	Planning Program Manager	Yanbo Li	yli@NTMWD.com	P.O. Box 2408	Wylie	TX	75095
NTTA	Senior Manager of Project Development	Kelly Johnson	kjohnson@ntta.org	5900 W Plano Pkwy Ste 100	Plano	TX	75093
NTTA	Senior Corridor Manager	Mark Bouma	mbouma@ntta.org	5900 W Plano Pkwy Ste 100	Plano	TX	75093
NTTA	Assistant Executive Director of Infrastructure	Elizabeth Mow	emow@ntta.org	5900 W Plano Pkwy Ste 100	Plano	TX	75093
NTTA	Assistant to Asst. Executive Director of Infrastructure	Vicky Smith	vsmith@ntta.org	5900 W Plano Pkwy Ste 100	Plano	TX	75093
NTTA	Senior Program Manager of Planning/Environment	J. Craig Hancock	chancock@ntta.org	5900 W Plano Pkwy Ste 100	Plano	TX	75093
Public Utility Commission of Texas	Executive Director	Thomas Gleeson	thomas.gleeson@puc.texas.gov	PO Box 13326	Austin	TX	78711
Smiley Road Water Control & Improvement District 1		Shane Jordan	rmartin@winstead.com				

Smiley Road Water Control & Improvement District 2	President	Julie A. Fernandez	rmartin@winstead.com	2728 N Harwood Street, Suite 500	Dallas	TX	75201
Talley Ranch Water Control & Improvement District 1	President	Zach Redington	trwcid1@districtdirectory.org	16000 North Dallas Parkway, Suite 350	Dallas	TX	75248
Texas Commission on Environmental Quality	Aquatic Scientist	Jenna Lueg	jenna.lueg@tceq.texas.gov	P.O. Box 13087	Austin	TX	78711
Texas Commission on Environmental Quality	Standards Implementation team	Peter Schaefer	peter.schaefer@tceq.texas.gov	P.O. Box 13087	Austin	TX	78711
Texas Commission on Environmental Quality (Air)	Air Quality Division	Jamie Zech	jamie.zech@tceq.texas.gov	P.O. Box 13087	Austin	TX	78711
Texas Commission on Environmental Quality (Water)	Standards Implementation Team Lead	Peter Schaefer	peter.schaefer@tceq.texas.gov	P.O. Box 13087	Austin	TX	78711
Texas Commission on Environmental Quality (Water)	Water Division	Josi Robertson	Josi.Robertson@tceq.texas.gov				
Texas Commission on Environmental Quality (Water)	Water Division	Amancio Gutierrez	Amancio.Gutierrez@tceq.texas.gov				
Texas Commission on Environmental Quality (Water)	Water Division	Rebecca Villalba	rebecca.villalba@tceq.texas.gov				
Texas Commission on Environmental Quality (Water)	Water Division	Macayla Coleman	Macayla.Coleman@tceq.texas.gov				
Texas Department of Housing and Community Affairs	Executive Director	Bobby Wilkinson	bobby.wilkinson@tdhca.state.tx.us	221 E 11th St.	Austin	TX	78701
Texas Department of Transportation	Design Project Manager	Brian VanSmoorenburg	Brian.VanSmoorenburg@txdot.gov				
Texas Department of Transportation	District Engineer	Ceason Clements	Ceason.Clemens@txdot.gov	4777 E, Highway 80	Mesquite	TX	75150
Texas Department of Transportation	Schematic	John Hudspeth	john.hudspeth@txdot.gov				
Texas Department of Transportation		Ashton Strong	ashton.strong@txdot.gov				
Texas Department of Transportation	Denton County Area office, Area Engineer	Travis Campbell	travis.campbell@txdot.gov				
Texas Department of Transportation		Christopher Rocha	Christopher.rocha@txdot.gov				
Texas Department of Transportation		Grace Lo	Grace.Lo@txdot.gov				
Texas Department of Transportation		Dan Perge	perge@txdot.gov				
Texas Department of Transportation		Mohammed Shaikh	Mohammed.Shaikh@txdot.gov				
Texas Department of Transportation		Tim P Wright	Tim.P.Wright@txdot.gov				
Texas Department of Transportation	Project Manager-Dallas District	Liang Ding	liang.ding@txdot.gov				
Texas Department of Transportation	Environmental Program Manager	Christine Polito	Christine.Polito@txdot.gov				
Texas Department of Transportation	Denton Area Engineer	Amanda Miller	Amanda.Moser@txdot.gov	2624 W. Prairie	Denton	TX	76201

Texas General Land Office	Commissioner	George P. Bush	Georgep@glo.texas.gov	PO Box 12873	Austin	TX	78711
Texas Historical Commission	Regional Archeologist	Jeff Durst	jeff.durst@thc.texas.gov	P.O. Box 12276	Austin	TX	78701
Texas Historical Commission	Lead Project Reviewer, History Programs	Justin Kockritz	Justin.Kockritz@thc.texas.gov	P.O. Box 12276	Austin	TX	78701
Texas Historical Commission	Division Director, Archeology	Bill Martin	Bill.Martin@thc.texas.gov	P.O. Box 12276	Austin	TX	78701
Texas Historical Commission	Lead Project Reviewer, TxDOT 106	Justin Kockritz	justin.kockritz@thc.texas.gov	P.O. Box 12276	Austin	TX	78701
Texas Historical Commission	Archeologist and Reviewer	Bill Martin	bill.martin@thc.texas.gov	P.O. Box 12276	Austin	TX	78701
Texas House of Representatives	Texas State Representative, District 106	Jared Patterson	Jared.Patterson@House.Texas.Gov	5533 FM 423 Suite 503	Frisco	TX	75034
Texas House of Representatives	Texas State Representative, District 64	Dr. Lynn Stucky	lynn.stucky@house.texas.gov	400 West Oak St. Suite 106	Denton	TX	76201
Texas House of Representatives	District Director, District 64	Tonya Morris	tonya.morris@house.texas.gov				
Texas House of Representatives	Texas State Representative	Matt Shaheen	matt.shaheen@house.texas.gov	P.O. Box 2910	Austin	TX	78768
Texas Parks and Wildlife Department	Regional Director - Region 6	Chris True	chris.true@tpwd.gov				
Texas Parks and Wildlife Department	Archeologist	Rich Mahoney	richard.mahoney@tpwd.texas.gov				
Texas Parks and Wildlife Department		Brandon Childers	Brandon.Childers@tpwd.texas.gov				
Texas Parks and Wildlife Department	Aquatic Biologist	Beth Bendik	beth.bendik@tpwd.state.tx.us				
Texas Parks and Wildlife Department	Executive Director-former	Carter Smith	carter.smith@tpwd.gov				
Texas Parks and Wildlife Department	Transportation Conservation Coordinator	Suzanne Walsh	suzanne.walsh@tpwd.texas.gov				
Texas Parks and Wildlife Department	Aquatic Biologist	Sue Reilly	sue.reilly@tpwd.texas.gov				
Texas Parks and Wildlife Department	Executive Director	David Yoskowitz	david.yoskowitz@tpwd.gov				
Texas Parks and Wildlife Department	Park Superintendent	Mark Stewart	mark.stewart@tpwd.texas.gov	Isle Du Bois State Park 100 PW 4137	Pilot Point	TX	76258
Texas Parks and Wildlife Department	State Parks Lead	Robbie Merritt	robbie.merritt@tpwd.texas.gov				
Texas Parks and Wildlife Department	Wildlife Biologist	Jennifer Barrow	Jennifer.Barrow@tpwd.texas.gov				
Texas Railroad Commission	Media Spokesperson	Andrew Keese	andrew.keese@rrc.texas.gov	P.O. Box 12967	Austin	TX	78711
Texas Railroad Commission	Chief Geologist - Oil & gas Division	Leslie Savage	leslie.savage@rrc.texas.gov	P.O. Box 12967	Austin	TX	78711
Texas State Senate	Texas State Senator, District 12	Tan Parker	tan.parker@senate.texas.gov	600 Parker Square, Suite 250	Flower Mound	TX	75028
Texas State Senate	Texas State Senator, District 30	Drew Springer	Drew.Springer@senate.texas.gov	Denton Square Business Center 723 S-I35 East Suite 222	Denton	TX	76205
Texas State Senate	Texas State Senator, District 12	Jane Nelson	jane.nelson@senate.texas.gov	P.O. Box 608	Grapevine	TX	76099
Texas State Senate	Texas State Senator, District 8	Angela Paxton	angela.paxton@senate.texas.gov	604 S. Watters Road, Suite 100	Allen	TX	75013

Texas State Soil & Water Conservation Board	Executive Director	Rex Isom	risom@tsswcb.texas.gov	1497 Country View Ln.	Temple	TX	76504
The Lakes Fresh Water Supply District	President	Debbi Reuther	tlfwsd@districtdirectory.org	16000 North Dallas Parkway, Suite 350	Dallas	TX	75248
Tonkawa Tribe of Indians of Oklahoma	Tribal Historic Preservation Officer	Lauren Norman-Brown	jbrown@tonkawatribe.com	1 Rush Buffalo Rd.	Tonkawa	OK	74653
Trinity Trail Preservation Association	President	Mary Apple-Williams	maryapple53@aol.com				
U.S. Coast Guard	Commander, Eighth District	Rear Admiral John P. Nadeau	john.p.nadeau@uscg.mil	500 Poydras St.	New Orleans	LA	70130
U.S. House of Representatives	U.S. Representative, 26th Congressional District	Michael Burgess, MD	michael.burgess@mail.house.gov	2000 S. Stemmons Frwy. Ste 200	Lake Dallas	TX	75065
U.S. Senate	U.S. Senator	Ted Cruz	north_texas@cruz.senate.gov	Lee Park Tower II 3626 N. Hall St. Suite 410	Dallas	TX	75219
U.S. Senate	Deputy Regional Director for Sen. Cruz	Michael Flusche	michael_flusche@cruz.senate.gov	Lee Park Tower II 3626 N. Hall St. Suite 410	Dallas	TX	75219
U.S. Senate	Administrative staff for Senator Cruz	Brittany Psychogios-Smith	Brittany_Psyhogios-Smith@cruz.senate.gov	5001 Spring Valley Rd. Suite 1125	E Dallas	TX	75244
U.S. Senate	U.S. Senator	John Cornyn	dallas_office@cornyn.senate.gov	5001 Spring Valley Rd. Suite 1125	E Dallas	TX	75244
U.S. Senate	Regional Director, North Texas for Senator Cornyn	Collin McLochlin	Collin_McLochlin@cornyn.senate.gov	5001 Spring Valley Rd. Suite 1125	E Dallas	TX	75244
U.S. Senate	Constituent Services Liaison for Sen. Cornyn	Josh Earl	dallas_office@cornyn.senate.gov	5001 Spring Valley Rd. Suite 1125	E Dallas	TX	75244
Upper Trinity Regional Water District (UTRWD)	Water Education Coordinator	Blake Alldredge	mail@utrwd.com	P.O Box 305	Lewisville	TX	75067
Upper Trinity Regional Water District (UTRWD)	Manager of Governmental Affairs and Communications	Jason Pierce	mail@utrwd.com	P.O Box 305	Lewisville	TX	75067
Upper Trinity Regional Water District (UTRWD)		Jalal Saleh	jsaleh@utrwd.com				
Upper Trinity Regional Water District (UTRWD)	Manager of Property Services	Doug Janeway	djaneway@utrwd.com				
Upper Trinity Regional Water District (UTRWD)	Director of Engineering & Construction	Kurt Staller	kstaller@utrwd.com				
Upper Trinity Regional Water District (UTRWD)	Deputy Director of Engineering & Construction	Adam McKnight	amcknight@utrwd.com				
U.S. Department of Agriculture - Natural Resources Conservation Service	State Soil Scientist	Alan Stahnke	alan.stahnke@usda.gov	101 South Main St.	Temple	TX	76501
U.S. Department of Agriculture - Natural Resources Conservation Service	State Conservationist	Kristi Oates	kristy.oates@usda.gov	101 South Main St.	Temple	TX	76501
U.S. Department of Agriculture - Natural Resources Conservation Service	Acting State Resources Conservationist	Rob Ziehr	robert.ziehr@usda.gov	101 South Main St.	Temple	TX	76501
U.S. Department of Agriculture - Natural Resources Conservation Service	State Wildlife Biologist	Russell Castro	russell.castro@tx.usda.gov	101 South Main St.	Temple	TX	76501

U.S. Department of Homeland Security – Federal Emergency Management Agency, Region 6	Deputy Director, Mitigation Division	Dorothy Cook	Dorothy.cook@fema.dhs.gov	800 North Loop 288	Denton	TX	76209
U.S. Department of Homeland Security – Federal Emergency Management Agency, Region 6	Region 6 Administrator	Tony Robinson	tony.robinson@fema.dhs.gov	800 North Loop 288	Denton	TX	76209
U.S. Department of Housing and Urban Development	Deputy Regional Administrator	Leslie A. Bradley	Leslieann.Bradley@hud.gov	307 W. 7th St. Ste 1000	Fort Worth	TX	76102
U.S. Department of the Interior - Fish and Wildlife Service	REGIONAL DIRECTOR, SOUTHWEST REGION	Amy Lueders	amy_lueders@fws.gov	500 Gold Ave. SW	Albuquerque	NM	87102
U.S. Department of the Interior - Fish and Wildlife Service	Field Supervisor	Debra Bills	debra_bills@fws.gov	2005 NE Green Oaks Blvd Ste 140	Arlington	TX	76006
USACE	Realty Specialist	Vicki Akers	vicki.l.akers@usace.army.mil	Fort Worth District 819 Taylor Street	Fort Worth	TX	76102
USACE	Lake Manager for Lewisville and Ray Roberts Lakes	Rob Jordan	Robert.S.Jordan@usace.army.mil				
USACE	Real Estate	Craig Kislingbury	Craig.A.Kislingbury@usace.army.mil	Fort Worth District 819 Taylor Street	Fort Worth	TX	76102
USACE	Environmental Stewardship Business Line Manager	Martin Underwood	Martin.K.Underwood@usace.army.mil	Fort Worth District 819 Taylor Street	Fort Worth	TX	76102
USACE	Regulatory Technical Specialist	Chandler Peter	Chandler.J.Peter@usace.army.mil	819 Taylor Street PO Box 17300	Fort Worth	TX	76102
USACE	(Interim) Regulatory Project Manager	Darvin Messer	Darvin.Messer@usace.army.mil	819 Taylor Street PO Box 17300	Fort Worth	TX	76102
USACE	Deputy District Engineer for Programs and Project Management	Eric Verwers	CESWF-Permits@usace.army.mil	819 Taylor Street PO Box 17300	Fort Worth	TX	76102
USACE	Ft. Worth District Water Resources, Lead Hydraulic Engineer	Matthew T. Lepinski, P.E.	Matthew.T.Lepinski@usace.army.mil				
USACE		Bret Higginbotham	Bret.W.Higginbotham@usace.army.mil				
USACE		Gina Martinez-Velez	Gina.A.Martinez-Velez@usace.army.mil				
USACE		Jerry Cotter	jerry.l.cotter@usace.army.mil				
USACE		Matthew Whelan	Matthew.G.Whelan@usace.army.mil				
USACE	Real Estate	Greg MacAllister	Gregory.J.Macallister@usace.army.mil				
USACE	Operations Manager for Trinity Project Office	James Murphy	James.A.Murphy@usace.army.mil				
USACE	Lake Manager	Justin Berndt	justin.t.berndt@usace.army.mil				
Wichita and Affiliated Tribes (Wichita, Keechi, Waco, and Tawakonie)	Tribal Historic Preservation Officer	Gary McAdams	gary.mcadams@wichitatribe.com	PO Box 729	Anadarko	OK	73005

Appendix B: Media Contacts

This is an initial list of Publications and contacts used for distributing project notices.

Media Contacts

Publication	Published Date	Ad Contact
Al Día	Weekly on Wednesday and Saturday	Max Tezkol (214) 977-7819 max.tezkol@beloandcompany.com
Celina Record	Weekly on Mondays	Jim Forzano jforzano@starlocalmedia.com
Community Impact – Prosper/Celina and Flower Mound/Highland Village/Argyle	Daily for digital; Monthly for print	Arlin Gold (858) 525-5221 agold@communityimpact.com Valarie Wigglesworth vwigglesworth@communityimpact.com
Dallas Morning News	Daily	Max Tezkol (214) 977-7819 max.tezkol@beloandcompany.com
Denton Record Chronicle	Daily for digital; Weekend for paper	Patty Lagard (Print) plagard@dentonrc.com Becci Hendrix (Digital) Bhendrix@dentonrc.com
Post Signal	Weekly on Fridays; Digital ads run on Thursdays	Kim Fleming kffleming@postsignal.com
Sanger News	Weekly on Thursdays	Blake Lemons blake@lemonspublications.com

Appendix C: One-on-One Stakeholder Meetings

Record of Stakeholder Meetings

This section will be updated periodically throughout the study period to record stakeholder meeting and attendees.

One-on-One Stakeholder Meetings Record

Meeting Date	Organization	Organization Type	Stakeholder Attendee(s)
10/26/2022	Mustang Special Utility District	Utility	- Chris Boyd, General Manager - Colton Smith, Development Services & GIS Manager - Ken Skillman, District Engineer - Emily McBroom, GIS Coordinator - Dustin Blank, Water Operations Manager
11/15/2022	City of Denton	City	Rebecca Diviney, City Engineer/Director of Public Works
11/29/2022	City of Pilot Point	City	- John Taylor, Director of Development Services - Denise Morris, EDC Director - Rex Marks, Chief of Police - Bryan Cox, Assistant Fire Chief - Darrell Gentry, City Planner - Britt Lusk, City Manager
12/5/2022	City of Aubrey	City	- Leanne Wilson, Director of Public Works & Development Services - Charles Kreidler, City Manager - Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer - Kelly Parma, P.E., Senior Project Manager, Lee Engineering
12/6/2022	City of Celina	City	- Dusty McAfee, Executive Director of Development Services - Andy Glasgow, Director of Engineering - Kimberly Brawner, Assistant City Manager of Public Services - Drew Jenks, Public Services Analyst - Welsey Frank, Assistant to the City Manager - Andrew Figueroa, Director of Public Works
12/6/2022	City of Krugerville	City	- Jeff Parrent, Mayor - Kristen Kromer, Mayor Pro Tem - Sandy Frantz, City Secretary

12/7/2022	City of Denton	City	• Rebecca Diviney, General Manager of Public Works • Scott McDonald, Director of Development Services • Tina Firgens, Deputy Director of Development Services • Karina Maldonado, Transportation Planner • Brett Bourgeois, Deputy City Engineer • Michael Linder, Senior Drainage Engineer • Michelle Reynolds, Facilitation Manager • Esmaeil Balal, Senior Transportation Engineer • Ethan Cox, Director of Streets • Kyle Pedigo, Program Manager Capital Projects • Seth Garcia, Program Manager Capital Projects • Trevor Crain, Director of Capital Projects
12/7/2022	City of Sanger	City	• John Noblitt, City Manager • Ramie Hammonds, Director of Development Services • Jim Bolz, Director of Public Works • Alina Ciocan, Assistant City Manager
12/7/2022	Representative Stucky	Elected Official	• Lynn Stucky, Texas House of Representatives, State Representative
1/5/2023	Milam Rd. Neighbors	Residents' Organization	• Dr. Lynn Stucky, Texas State Representative – District 64 • Residents
1/5/2023	Sundance Developer	Property Owner	• Rhonda Hurst, Eikon Consulting Group • Logan Breen, One In A Row Holdings, Managing Partner • Devon Rush, Land Builder, LLC, President
2/1/2023	North Central Texas Council of Governments (NCTCOG)	Agency	• Dan Lamers, P.E., Senior Program Manager, Long Range Transportation Planning • Jeff Neal, Senior Program Manager, Streamlined Project Delivery and Data Management • Chris Reed, Principal Transportation Planner, Roadway Corridor and Subarea Studies • Berrien Barks, NCTCOG, Program Manager, Roadway Corridor and Subarea Studies • Wade Haffey, Transportation Planner, Roadway Corridor and Subarea Studies • Samuel Simmons, Senior Transportation Planner • Jesse Brown, Transportation Planner

			Roman Rangel, Transportation Intern
2/7/2023	US Army Corps of Engineers (USACE)	Agency	- Rob Jordan, Lake Manager for Lewisville and Ray Roberts Lakes - Matt Lepinski, P.E., M.S., Ft. Worth District Water Resources, Lead Hydraulic Engineer - Justin Berndt, Lake Manager - Justin Burn, Deputy Operations Manager for Trinity Project Office - Tim MacAllister, Ft. Worth District Chief of Operations - Greg MacAllister, Realty Specialist - James Murphy, Operations Manager for Trinity Project Office - Nick Wilson, Environmental Business Line Manager, Trinity Regional Project Office - Jeff Neal, NCTCOG, Senior Program Manager, Streamlined Project Delivery and Data Management
2/16/2023	Collin County	County	- Clarence Daugherty, P.E., Director of Engineering - Tracy Homfield, P.E., Assistant Director of Engineering - Bridell Miers, P.E., Project Manager - Jesus Gonzalez, P.E., Jacobs Engineering, Consultant for Collin County - Kiran Patil, Jacobs Engineering, Consultant for Collin County
3/1/2023	North Texas Tollway Authority (NTTA)	Agency	- Elizabeth Mow, P.E., Assistant Executive Director of Infrastructure - Kelly Johnson, P.E., Senior Manager of Project Development - Craig Hancock, Environmental Planner
3/13/2023	Texas Commission on Environmental Quality (TCEQ) - Air Quality Division	Agency	Jamie Zech, PhD, TCEQ - Air Quality Division, Air Quality Planner
3/13/2023	Texas Commission on Environmental Quality (TCEQ) - Water Quality Division	Agency	- Amancio Gutierrez, Team Lead - Water Quality Assessment Team - Peter Schaefer, Team Lead - Standards Implementation Team - Rebecca Villalba, Team Lead - Stormwater Team - Josi Robertson, Water Quality Modeler

			• Jenna Lueg, Aquatic Scientist • Macayla Coleman, Environmental Permit Specialist
4/13/2023	City of Aubrey	City	• Charles Kreidler, City Manager • Kelly Parma, P.E., Lee Engineering, Senior Project Manager • Gary Hendricks, Birkhoff, Hendricks & Carter LLP, • Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer • Leanne Wilson, Director of Public Works and Development Services
4/13/2023	North Central Texas Council of Governments (NCTCOG)	Agency	• Jeff Neal, Senior Program Manager, Streamlined Project Delivery and Data Management • Berrien Barks, Program Manager, Roadway Corridor and Subarea Studies • Jesse Brown, Transportation Planner, Roadway Corridor Studies • Samuel Simmons, Senior Transportation Planner, Roadway Corridor Studies • Brian Flood, Principal Transportation Planner, Roadway Corridor and Subarea Studies
4/18/2023	Bert Fields Estate Representatives	Property Owner	• Frank Abbott, Senior Vice President, Kimley-Horn
4/18/2023	Venable Ranch Representatives	Property Owner	• Wes Tydlaska, Venable Ranch, Property Owner • Richard Rogers, Venable Ranch, Property Owner • Frank Abbott, Senior Vice President, Kimley-Horn
5/30/2023	City of Aubrey	City	• Leanne Wilson, Director of Public Works and Development Services • Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer • Kelly Parma, Lee Engineering, Senior Project Manager
6/15/2023	City of Aubrey	City	• Leanne Wilson, Director of Public Works and Development Services • Charles Kreidler, City Manager • Kelly Parma, Lee Engineering, Senior Project Manager
6/20/2023	Denton County Historical Commission & the Denton	County	• Peggy Riddle, Director, Denton County Office of History & Culture

	County Office of History & Culture		
6/21/2023	Venable Ranch Representatives	Property Owner	• Wes Tydlaska, Venable Ranch, Property Owner • Richard Rogers, Venable Ranch, Property Owner • Frank Abbott, Senior Vice President, Kimley-Horn
6/27/2023	Gee Development Group	Property Owner	• Steve Gee, Gee Development, President • Devin Mitchell, Peloton Land Solutions • Nathan Thompson, Peloton Land Solutions • Leanne Wilson, Director of Public Works & Development Services • Charles Kreidler, City Manager
7/1/2023	Centurion American Development Group	Property Owner	• Mehrdad Moayed, President & CEO, Centurion American Development Group • Trevor Kollinger, Vice President of Finance and Development, Centurion American Development Group • Steve Lenart, Owner, Lenart Development • Roy Magno, Partner, T. Wilson Consulting
7/10/2023	City of Celina	City	• Andy Glasgow, Director of Engineering • Kimberly Brawner, Assistant City Manager of Public Services
7/21/2023	Urban Light Residential - Property Owner	Property Owner	• Naseem Shaik, Property Owner • Bala Muralikrishna Cherukuri, Property Owner
7/26/2023	City of Aubrey	City	• Leanne Wilson, Director of Public Works & Development Services • Charles Kreidler, City Manager • Richard Brooks, Police Chief • Jody Short, P.E., PTOE, President, Lee Engineering • Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer
7/27/2023	City of Denton	City	• Rebecca Diviney- City of Denton, General Manager of Public Works • Tina Firgens- City of Denton, Deputy Director of Development Services • Karina Maldonado- City of Denton, Transportation Planner

7/27/2023	Texas Parks & Wildlife Department (TPWD)	Agency	• Suzanne Walsh, PhD, Transportation Liaison • Robbie Merrit, Park Superintendent, Ray Roberts Lake State Park • Mark Stewart, Park Manager, Ray Roberts Lake State Park Isle Du Bois Unit • Rich Mahoney, Archeologist • Sue Reilly, Conservation Ecologist • Chris True, Regional Director – Region 6 • Brandon Childers, Natural Resources Specialist • Beth Bendik, Conservation Ecologist • Matthew Moore, Unit Manager – Natural Resources Specialist • Rachel Richter, Urban Wildlife Program • Rob Jordan, USACE Lake Manager, Lewisville Lake
8/11/2023	Upper Trinity Regional Water District (UTRWD)	Utility	• Kurt Staller, UTRWD, Director of Engineering & Construction • Jalal Saleh, UTRWD, Engineer • Adam McKnight, Deputy Director of Engineering & Construction • Doug Janeway, Manager of Property Services • Amanda Miller, TxDOT • Ashton Strong, TxDOT • Christopher Rocha, TxDOT • Leonard Chapman, TxDOT • Darla Payberah, TxDOT
8/22/2023	Old Prosper Partners/Green Meadows Development	Property Owner	• Bo Griffin, Old Prosper Partners • Joseph White, Old Prosper Partners • Teague Griffin, Old Prosper Partners
9/13/2023	Centurion American Development Group	Property Owner	• Trevor Kollinger, Vice President of Finance and Development • Art Barraza, Barraza Consulting Group, Creekview Meadows Engineer • Rodney Velasquez, Barraza Consulting Group
9/19/2023	Bert Fields Estate Representatives	Property Owner	• Frank Abbott, Senior Vice President, Kimley-Horn

9/21/2023	Venable Ranch Representatives	Property Owner	- Wes Tydlaska, Venable Ranch, Property Owner - Richard Rogers, Venable Ranch, Property Owner - Frank Abbott, Senior Vice President, Kimley-Horn
9/25/2023	Mustang Special Utility District	Utility	Emily McBroom, GIS Manager
9/27/2023	City of Aubrey	City	- Charles Kreidler, City Manager - Richard Brooks, Police Chief - Leanne Wilson, Director of Public works & Development Services - Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer - Kelly Parma, P.E., Lee Engineering, Senior Project Manager
9/29/2023	Upper Trinity Regional Water District (UTRWD)	Utility	- Kurt Staller, UTRWD, Director of Engineering & Construction - Jalal Saleh, UTRWD, Engineer
10/19/2023	City of Celina	City	- Kimberly Brawner, Assistant City Manager of Public Services - Andy Glasgow, Director of Engineering
10/26/2023	City of Aubrey	City	- Leanne Wilson, Director of Public Works & Development Services - Kelly Parma, Lee Engineering, Senior Project Manager
10/26/2023	North Central Texas Council of Governments (NCTCOG)	Agency	- Jeff Neal, Senior Program Manager, Streamlined Project Delivery and Data Management - Berrien Barks, Program Manager, Roadway Corridor and Subarea Studies - Jesse Brown, Transportation Planner, Roadway Corridor Studies - Samuel Simmons, Senior Transportation Planner, Roadway Corridor Studies - Brian Flood, Principal Transportation Planner, Roadway Corridor and Subarea Studies
11/1/2023	Collin County	County	Clarence Daugherty, P.E., Director of Engineering

12/5/2023	North Central Texas Council of Governments (NCTCOG)	Agency	• Jeff Neal, Senior Program Manager, Streamlined Project Delivery and Data Management • Berrien Barks, Program Manager, Roadway Corridor and Subarea Studies • Samuel Simmons, Senior Transportation Planner, Roadway Corridor Studies • Brian Flood, Principal Transportation Planner, Roadway Corridor and Subarea Studies
2/7/2024	Cornerstone Church in Aubrey	Property Owner	• Dan Franke, Cornerstone Church, Pastor
2/14/2024	City of Aubrey	City	• Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer • Kelly Parma, Lee Engineering, Senior Project Manager • Charles Kreidler, City Manager • Richard Brooks, Police Chief • Eric Schlotter, Fire Chief
2/26/2024	City of Denton	City	• Farhan Butt, Deputy Director of Transportation Services • Chandrakanth Muruganandham, City Traffic Engineer • Karina Maldonado, Transportation Planner • Trevor Crain, Director of Capital Projects
2/27/2024	City of Pilot Point	City	• John Taylor, Director of Development Services • Britt Lusk, City Manager
3/12/2024	City of Sanger	City	• Alina Ciocan, Assistant City Manager • John Noblitt, City Manager • Jim Bolz, Director of Public Works • Ramie Hammonds, Director of Development Services

3/12/2024	Centurion American Development Group	Property Owner	• Art Barraza, Barraza Consulting Group, Creekview Meadows Engineer • Rodney Velasquez, Barraza Consulting Group • Matthew Dawson, Asset Manager, Centurion American Development Group • Travis Fiber, Creekview Development Team, Centurion American Development Group • John Taylor, City of Pilot Point, Director of Development Services
3/27/2024	City of Aubrey	City	• Kelly Parma, Lee Engineering, Senior Project Manager • Charles Kreidler, City Manager • Richard Brooks, Police Chief
4/2/2024	City of Celina	City	• Andy Glasgow, P.E., PMP, CFM, Director of Engineering • Kimberly Brawner, Assistant City Manager of Public Services • Andrew Figueroa, Director of Public Works
5/14/2024	Collin County	County	• Bridell Miers, P.E., Project Manager • Jesus Gonzalez, P.E., Jacobs Engineering, Consultant for Collin County • Nathan Drozd, Principal Transportation Planner, NCTCOG
5/16/2024	City of Denton	City	• Trevor Crain, Director of Capital Projects • Scott McDonald, Director of Development Services • Farhan Butt, Deputy Director of Transportation Services • Brett Bourgeois, City Engineer • Chandrakanth Muruganandham, City Traffic Engineer • Brittany Sotelo, Economic Development Director • Angie Manglaris, Development Review Manager, Planning
5/16/2024	City of Celina	City	• Andy Glasgow, P.E., Director of Engineering • Linda Majeed, P.E., CFM, Senior Civil Engineer
5/22/2024	City of Aubrey	City	• Leanne Wilson, Director of Public Works & Development Services • Andrew Mata, P.E., Birkhoff, Hendricks & Carter LLP, City Engineer • Kelly Parma, Lee Engineering, Senior Project Manager • Charles Kreidler, City Manager • Frank Abbott, Senior Vice President, Kimley-Horn

6/3/2024	U.S. Army Corps of Engineers	Agency	• Rob Jordan, Lake Manager for Lewisville and Ray Roberts Lakes • Matt Lepinski, P.E., M.S., Ft. Worth District Water Resources, Lead Hydraulic Engineer • Greg MacAllister, Realty Specialist • James Murphy, Operations Manager for Trinity Project Office • Nick Wilson, Environmental Business Line Manager, Trinity Regional Project Office • Daniel Allen, CWB, Wildlife Biologist, Regional Planning and Environmental Center • Brandon Mobley, Chief, Regulatory Division, Ft. Worth District • Jeff Neal, NCTCOG, Senior Program Manager, Streamlined Project Delivery and Data Management
6/6/2024	NCTCOG	Agency	• Jeff Neal, Senior Program Manager, Streamlined Project Delivery and Data Management • Berrien Barks, Program Manager, Roadway Corridor and Subarea Studies • Chris Reed, Principal Transportation Planner, Roadway Corridor and Subarea Studies • Wade Haffey, Transportation Planner, Roadway Corridor and Subarea Studies • Brian Dell, Principal Transportation Planner, Transportation Project Programming

Appendix D: Project Identity Guidelines

Project Tagline

The Project Tagline is *“Preserving our Past. Preparing for our Future.”* This conveys a desire to honor the historical, natural, and cultural resources of Denton County while also recognizing that the County must prepare today for rapid growth.

Color Palette

The project identity colors are modern and vibrant, expressing the connection to nature and conveying a sense of optimism toward the future. The dark blue and bright green colors are the principal colors of the Denton County Outer Loop study identity, so they typically will have the strongest presence on materials and art assets.



Typography

The font style for the project is anchored in the Trade Gothic Next family of Fonts.

Titles/Logo – Trade Gothic Next Heavy

Heading 1 – Trade Gothic Next

Heading 2 – Trade Gothic Next (Bold)

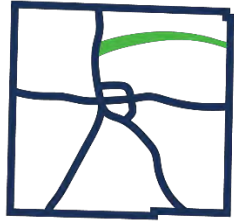
Body – Trade Gothic Next Light

Condensed – Trade Gothic Next Cond

TRADE GOTHIC IN LINE

Logo

The logo developed for the project is shown below. Special emphasis is given to demonstrate that this Denton County project is one section of a larger regional Outer Loop that is being planned.



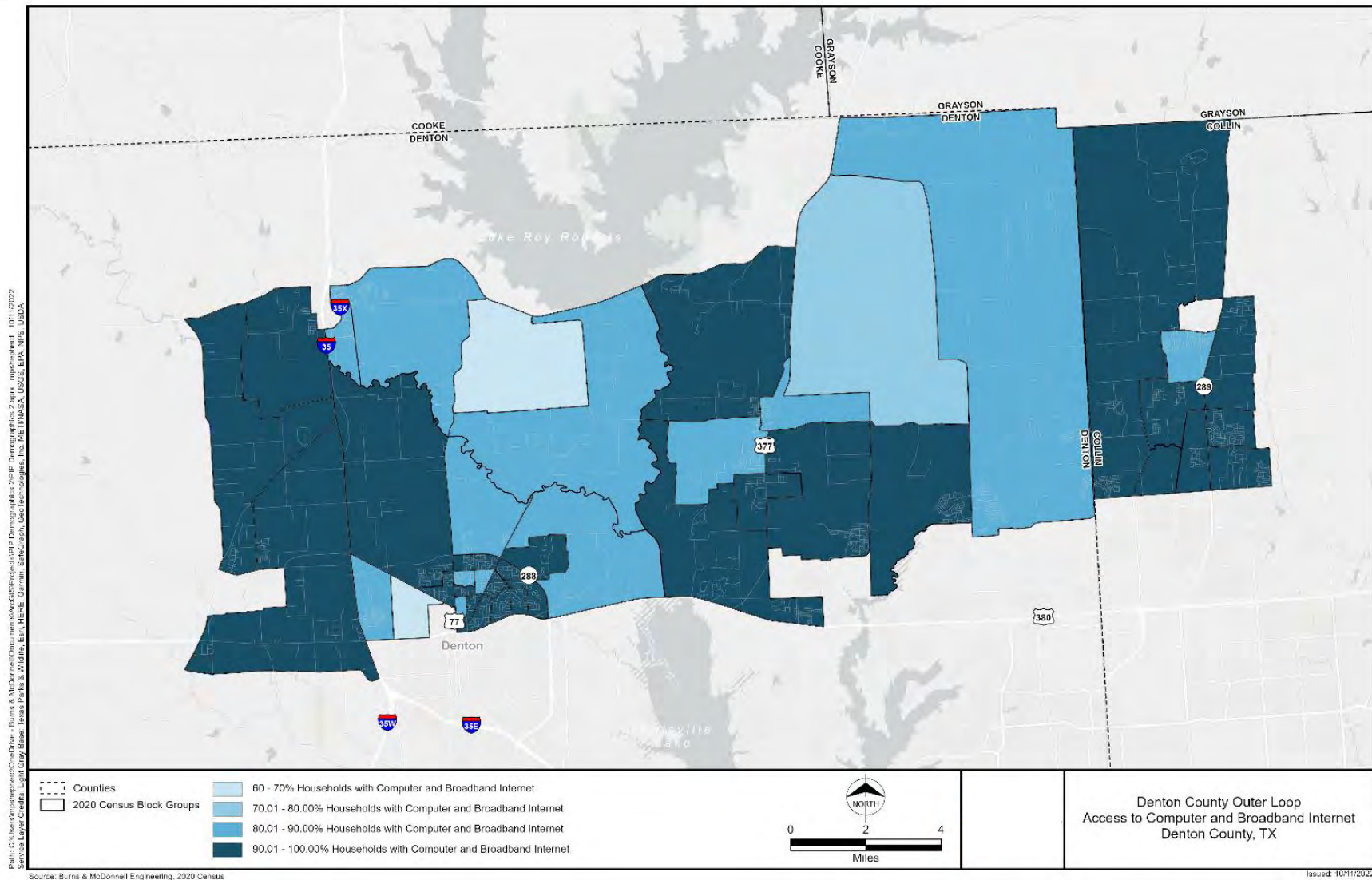
★ REGIONAL ★ **OUTER LOOP** IN DENTON COUNTY

Incorporation of TxDOT template materials

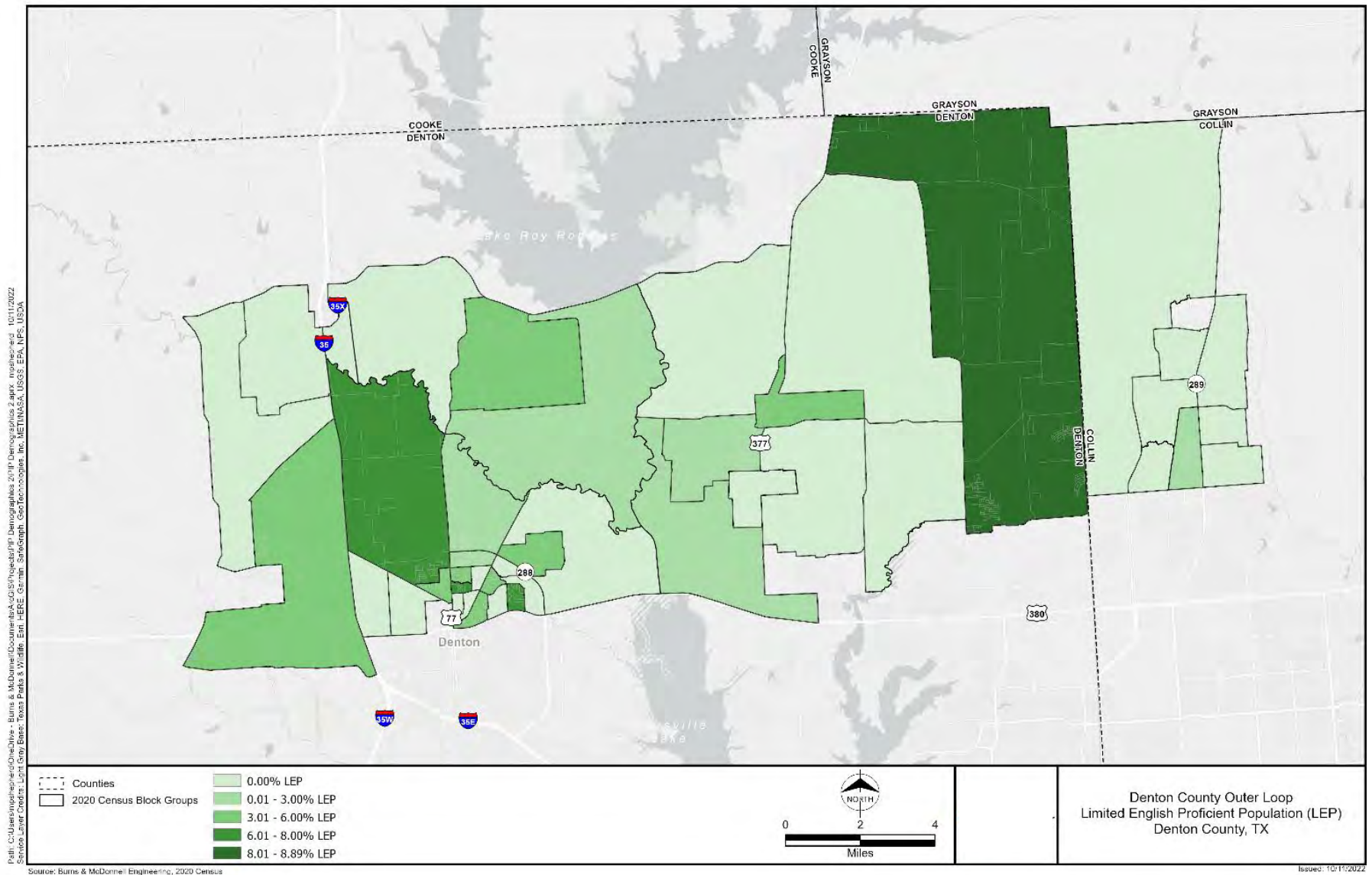
As the project transitions to the NEPA phase of the study, TxDOT templates for public meeting materials (i.e. presentation, exhibit boards) and notices will be utilized. The Denton County Outer Loop and/or Denton County logo will be incorporated.

Appendix E: Study Area Demographics

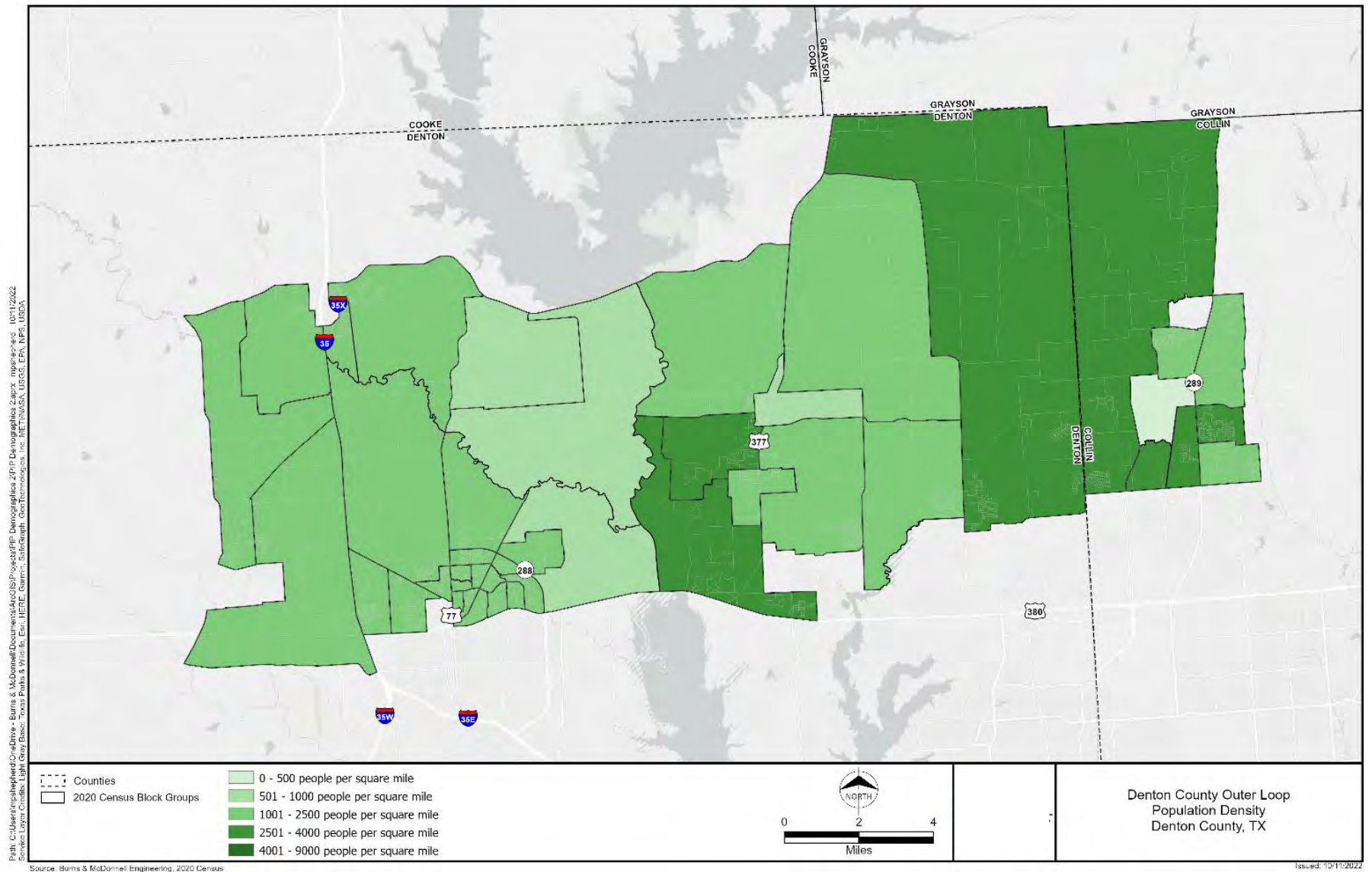
1. Access to Computer and Broadband Internet



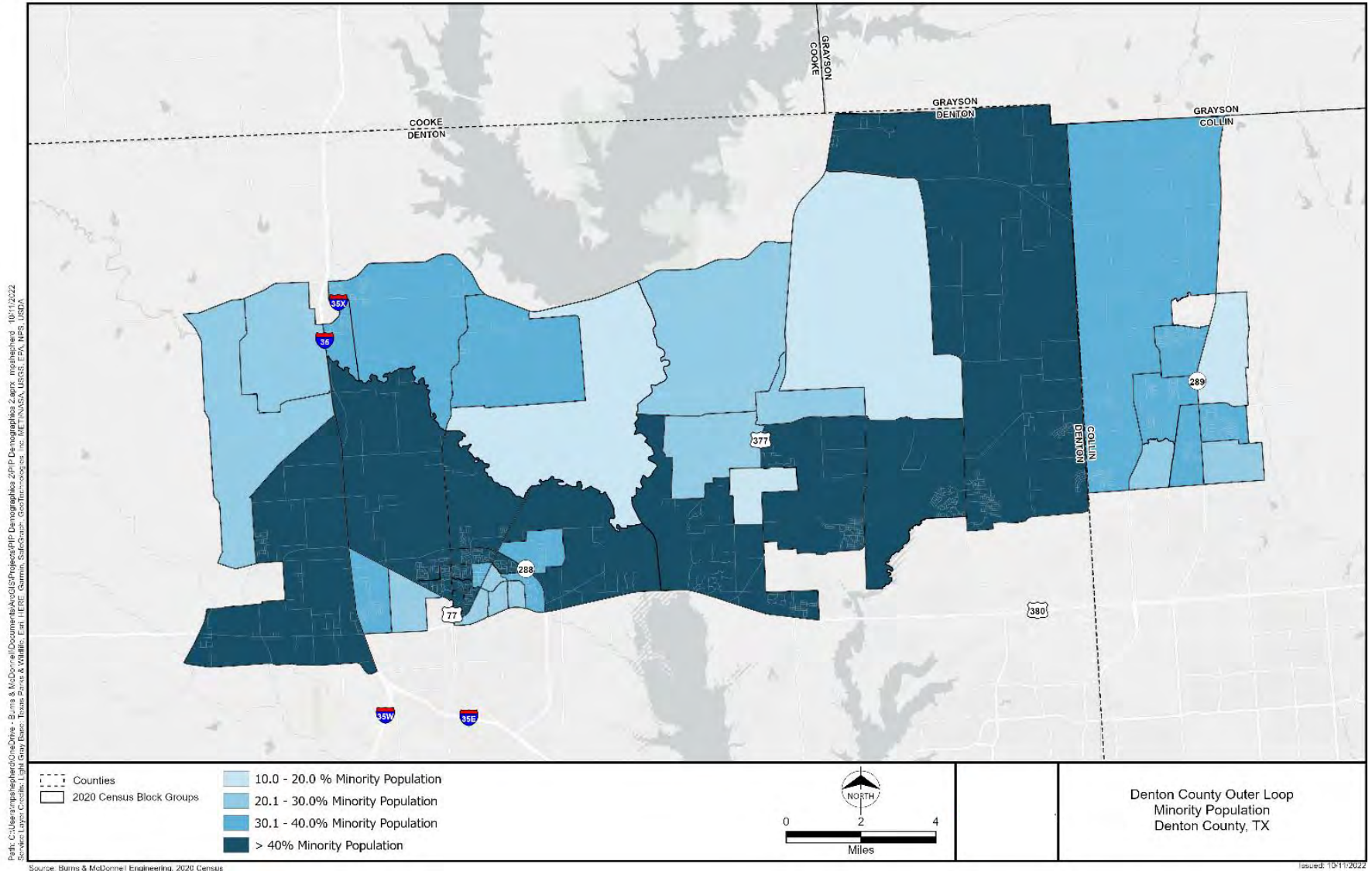
2. Limited English Proficient Population



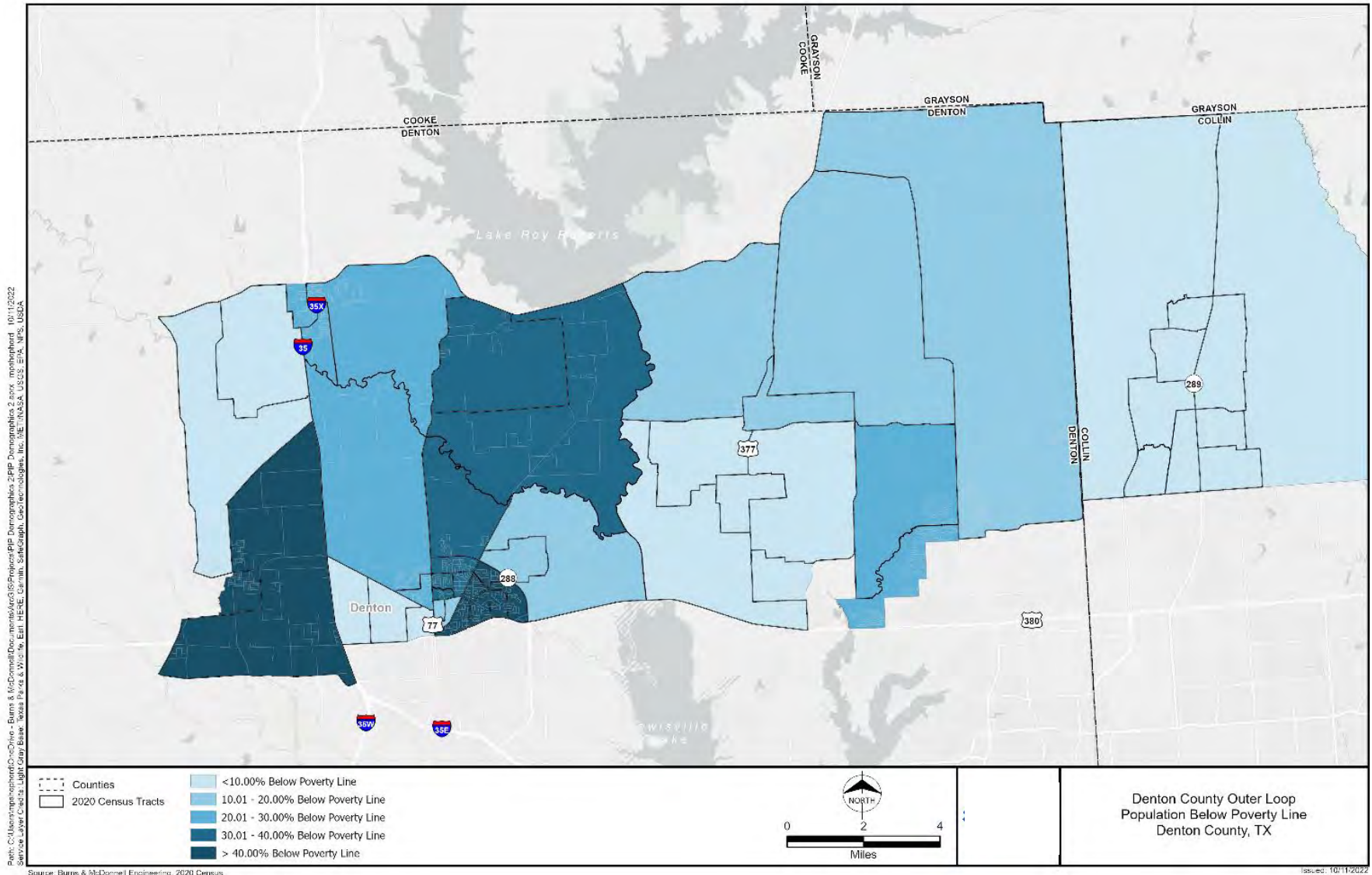
3. Population Density



4. Percent Minority Population



5. Poverty Level



Appendix E – Project Schedule (The dates shown in the schedule are subject to change.)

